## TOWN OF CROMWELL TOWN COUNCIL TOWN HALL COUNCIL CHAMBERS 41 WEST STREET, CROMWELL, CT 06416

AMENDED REGULAR MEETING AGENDA
Wednesday, September 13, 2023 at 7:00 p.m.

## A. CALL TO ORDER

B. PLEDGE OF ALLEGIANCE
C. APPROVAL OF AGENDA
D. COMMISSION CHAIRMAN REPORTS/LIAISON REPORT/STAFF REPORTS 1. CMS Building Committee
E. MAYOR'S UPDATE
F. TOWN MANAGER'S UPDATE
G. FINANCIAL/FINANCE DIRECTOR'S UPDATE

1. Budget Report
2. Discussion and action to approve an appropriation in the amount of $\$ 128,513$ within the General Fund Fund Balance for Senior Center Bus
3. Discussion and action to approve an appropriation in the amount of $\$ 45,065$ within the CNR Fund for Senior Center Facility Improvements
4. Tax Refunds
H. CHIEF OF POLICE'S UPDATE
I. PUBLIC WORKS DIRECTOR'S UPDATE
J. CITIZEN COMMENTS (limited to 2 minutes per speaker, please be respectful)

## K. NEW BUSINESS

1. Approve and Adopt amendment to the Retirement Plan Ordinance, § 54-16 and § 54-22
2. Approve and Adopt Resolution for Establishment of a Cultural District
3. Tax Deferral Appeal Recommendation from Senior Services Director for Resident Ann Flaherty
4. Discussion and possible action former Water District Building on Nooks Hill Road

## TOWN OF CROMWELL TOWN COUNCIL TOWN HALL COUNCIL CHAMBERS 41 WEST STREET, CROMWELL, CT 06416

L. BERRYDUNN ORGANIZATIONAL CULTURE ASSESSMENT DISCUSSION AND POSSIBLE ACTION

## M. APPROVAL OF MINUTES

1. August 9,2023 Special Meeting Minutes
2. August 9,2023 Regular Meeting Minutes
3. August 15, 2023 Special Meeting Minutes

## N. APPOINTMENTS/REAPPOINTMENTS/RESIGNATIONS

1. Appointments
a. Library Commission, Christina Schatz (U), regular member for a term expiring 2/2026
b. Recreation Commission, John W. Schukeske (U), regular member for a term expiring 9/1/2027
2. Reappointments
a. Library Commission, Kathleen Newton (R), regular member for a term expiring 2/1/2026
b. Recreation Commission, Dan Brisson (R), regular member for a term expiring 12/1/2025
c. Recreation Commission, John Schmaltz (R), regular member for a term expiring 12/1/2025
3. Resignations
a. Whitney Simmons, Youth Advisory Board

## O. INFORMATIONAL ITEMS

P. ADJOURN

## Building Committee

CROMWELL MIDDLE SCHOOL

## Town Council Report

## Sept. 13, 2023

As of $9 / 7 / 23$

Perkins Eastman finished the construction documents July 28. This is the final design phase and the estimate for this phase will be presented to the committee this Wednesday. This is the final estimate before the project moves to construction bidding in October. The Building Committee will review the potential action to approve the phase two bidding documents at its Sept. 13 meeting.

The committee's project manager has been in discussion with the Town Manager about establishing a bid review and change order process. Having a clear process in place before construction begins will be critical to the success of the project. This will include provisions for time-sensitive approvals as things may come up in the field. The process with the Town Manager's recent revisions will be reviewed by the committee at its meeting this week.

The Construction Manager has been engaged with the town staff to review traffic patterns and parking to prepare for construction to begin this winter. The committee will communicate this to the community through its newsletter and social media pages.

The project remains on track for construction to begin in January 2024.
Respectfully Submitted,
Rosanna Glynn
Chair, CMS Building Committee

## CR赠MWELL

Recreation

| SCOTT KIERAS | Shelby JONES | ROSANNE KRAEWSKI |
| :---: | :---: | :---: |
| Recreation Director | Program Coordinator | Administrative Assistant |

## MEMORANDUM

| TO: | Anthony Salvatore, Town Manager |
| :--- | :--- |
| FROM: | Scott Kieras, Recreation Director |
| DATE: | September 1, 2023 |
| RE: | Recreation Department Updates |

Below is an update of information from our Department since the last Town Council Meeting:

* Town of Cromwell Farmers Market is still in session; will conclude on Friday, September 15. Although the weather has not cooperated on Friday's throughout the summer, we have managed to only cancel 3 dates up to this point. We added 2 makeup dates to the end of the market schedule which was well received by our sponsors, vendors and patrons. Entertainment, food trucks and special giveaways have been outstanding all season long. Attendance has been consistent throughout the market. We are once again having a Town of Cromwell Farmers Market Craft Fair on Saturday, December $9^{\text {th }}$. This was extremely popular not only to the vendors but of residents from Cromwell and beyond.
* Summer Concert / Movie Schedule have been very popular. Attendance has been strong and the weather has been good. Concert attendance has grown throughout the years and the public are asking for additional concerts throughout the summer. I will discuss this during budget season.
* 2023-24 Fall Winter Brochures were mailed to all postal customers in Cromwell; programing will begin next week. We added a fall season of our Cornhole League due to its popularity.
* Pavilion Rentals are/were once again extremely strong. Field Rentals remain strong for the Fall Season with all Cromwell user groups.

If you have any questions regarding the Recreation Department do not hesitate to contact my office.

## Memo

TO: Town Manager/Town Council
FROM: Amy Saada, Director of Human Services
DATE: 9/5/2023
RE: Human Services Director Report

## Senior Center

September is National Senior Center Month! We would like to invite the Town Manager and Town Council to attend some of our Special events:

- 9/21-Senior Center Variety Show, 12pm in the Gym. Lunch and Lots of Laughs!
- 9/29-Concert \& Lunch, come join us as we celebrate how awesome our seniors and senior center are! Concert by Jose Paulo who is sure to get all of us on our feet, event starts at 12:00pm in the gym.
Some additional programs for September:
-A 5 Week Dementia \& Caregiving Series begins $9 / 15$ - presented by Hartford Healthcare Center for Healthy Aging
-Suburban Physical Therapy will sponsor a snack \& learn event, "Knee Pre-hab to Knee Re-Hab", 9/15
-Spectrum Insurance- It's not all about Medicare! The importance of other insurances. 9/6
-Middlesex Health will host a Lunch \& Learn on $9 / 8$, "A life well lived, is a life well planned".
-Evening Medicare Presentation, 9/20 at 6:00pm-for those soon to retire to learn all about Medicare!


## Human Services

- 85 Renters Rebate applications have been processed- program ends 9/29.
- Energy Assistance program opened September $1^{\text {st }}$ - program assists low income with winter heating costs.


## Youth Services

- Youth Services and Human Services processed and packed back to school supplies for 55 youth. It wouldn't have been possible without the generous donations from the community.
- Our fall and winter programs have been published in the Recreation Department's 2023 Fall/ 2024 Winter Brochure. The brochure was mailed out to every household in town and is available on our website.
- We had an outreach table at the Summer Reading Wrap Up Party 2023 with Cromwell Belden Public Library and Cromwell Recreation. Partnerships like these help us to build a stronger community.
- Our Diaper Bank has an overstock of donated baby formula that we are hoping won't go to waste as there are expiration dates. If you or someone you know could use formula, please contact us at 860-632-3448.

To: Town Manager Salvatore
From: Kara Canney
Date: 9/5/2023
Re: Cromwell Belden Public Library Report


## Statistics for the month of August

Door Count: 5,099
Circulation: 10,649
Programs: 38 Attendance: 1,198
Downloads: (Overdrive, Hoopla, Kanopy) 1,126
Computer Sessions: 249
Study Rooms: 146.5 hours/114 People
Grants: Food Scrap recycling press release attached.
Strategic Planning-September $14^{\text {th }}$ will be the first full committee meeting. The meeting will be held at the Berlin-Peck Memorial Library and will be followed up with community conversations with Town Council, Department Heads and other community members. Thank you in advance for participating!

Programming: The fall newsletter is out. Programs to note for Children: Food Explores Pumpkin Croissant Bites, Tinker Time: Circuits, Poke-Spheros and Dungeons and Dragons. Programs to note for Teens: Anime Club 2.0, Dungeons and Dragons and Tarot for selfreflection, connection and creativity. Programs to note for Adults: Romance Book Club, Edgar Allan Poe, Intro to Genealogy. Cookbook Club and Halloween Shadow boxes. See our newsletter for ALL programs.

Summer Reading: 184 names will be printed on the back of the CBPL Summer Reading tshirts. That is how many children, teens and adults completed their summer reading challenges and returned them to us by the August $23^{\text {rd }}$ deadline.

Upcoming Collaborations: Hocus Pocus 2 Movie Night with Recreation and Youth Services. We had so much fun last year, we could not wait to do it again. Mayor's Tree Lighting-The library will once again be providing a photo backdrop. We will also be at Trick or Trunk on behalf of the library and promoting the food scrap recycling initiative.

Thank you to all Town Council and Mayoral candidates that have agreed to attend the Library's Meet the Candidates event at 6:30 PM on October $4^{\text {th }}$.

Kara Canney

The Cromwell Belden Public Library Receives Grant from the Janvrin Fund of the Community Foundation of Middlesex County.

Cromwell, Connecticut: The Cromwell Belden Public Library has received \$14,854.00 from the Janvrin Fund of the Community Foundation of Middlesex County in order to fund the town's food scrap recycling initiative. The grant funds will pay for residential bins, bins for town wide events and educational programs about food composting in the schools and at the library as well as the hauling fees for one year.

The town of Cromwell has contracted with Blue Earth of Hartford, CT whose mission it is to change the way people think about "waste" by making composting accessible and forcing a positive change to our environment, creating good green jobs, engaging with community and advocating for social and environmental issues.

Town of Cromwell residents can receive their countertop bin and food waste bags at the Cromwell Belden Public Library or at the Transfer Station. Town staff will also make efforts to promote this initiative at town and community events.

The Community Foundation of Middlesex County is a nonprofit organization dedicated to improving the quality of life in Middlesex County, and to help Good People Do Great Things. The mission of the Community Foundation of Middlesex County is to improve the quality of life for the people of Middlesex County now and in the future by developing endowments, making grants that have impact, and assisting donors in meeting their philanthropic objectives. Our interests are your interests, including animal welfare, arts and culture, health and social services, education, history, the environment, civic improvements, recreation, and economic security and opportunity. We welcome conversations with good people who want to do great things. For more information, contact us at 860.347.0025 or info@Middlesex CountyCF.org.


COMMUNITY FOUNDATION of Middlesex County


FOOD SCRAP RECYCLING


CROMWELL BELDEN PUBLIC LIBRARY

# Town of Cromwell Office of the Town Manager 

## TOWN MANAGER'S REPORT

Date: $\quad$ September 6, 2023
To: Members of the Town Council
From: $\quad$ Anthony J. Salvatore, Town Manager
Subject: Town Manager's Report for 9/13/2023 Town Council Meeting

- We are continuing to work with BerryDunn. The Town Council has completed their workshops to discuss, prioritize and develop a plan for BerryDunn's recommendations.
- The West Street Sidewalk Project is in process. They have made significant progress.
- The Town had a meeting with representatives of the School Building Committee regarding Financial Procedures.
- We met with Rodney Bitgood of Cromwell Children's Coalition and the Parent Teacher Organization (PTO) to coordinate the annual Halloween Trick or Trunk Event.
- I attended a Ribbon Cutting Ceremony at Warpath Studio (tattoo studio) on Main Street on August 24 ${ }^{\text {th }}$.
- Met with Ann Grasso from CCD regarding establishing a Cultural District Designation in Town.
- We are working with the Architect on the updates to Pierson Park.
- We continue to work on the following initiatives:
- Town Planner - Charging Stations at municipal parking lot and Town Hall
- Engineering - Pierson Park Economic Development and Various Commercial and Residential Projects


## TOWN OF CROMWELL

DATE: SEPTEMBER 6, 2023
TO: ANTHONY J. SALVATORE, TOWN MANAGER
FROM: SHARON DEVOE, FINANCE DIRECTOR


RE: SEPTEMBER TOWN COUNCIL REPORT

I am submitting budget reports for fiscal years 2023 and 2024 for the Town Council meeting on September 13 ${ }^{\text {th }}$. The reports reflect activity through the end of August. Financial activity in this fiscal year has been expected and there is nothing significant to bring to your attention.

The Town of Cromwell and the Finance Department was recognized by the Government Finance Officers Association for excellence in financial reporting for the $32^{\text {nd }}$ consecutive year for fiscal year 2022.

The Finance office is working diligently to close out the records for FY2023 and prepare reports for the auditors. The auditors have been collecting records and information to test and verify transactions. Most of their work is being handled electronically but on-site reviews will be scheduled as needed.

In September the Town will begin the process for the financing of the new middle school. I will keep the Town Council updated as the financing progresses.

Let me know if you have any questions or wish to discuss anything further.
Thank you.

Government Finance Officers Association
203 North LaSalle Street, Suite 2700
Chicago, Illinols 60601-1210
312.977.9700 fax: 312.977.4806

8/3/2023
Anthony Salvatore
Manager
Town of Cromwell, Connecticut
Dear Anthony:
We are pleased to notify you that your annual comprehensive financial report for the fiscal year ended June 30, 2022 qualifies for GFOA's Certificate of Achievement for Excellence in Financial Reporting. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management.

When a Certificate of Achievement is awarded to a government, an Award of Financial Reporting Achievement (AFRA) is also presented to the individual(s) or department designated by the government as primarily responsible for its having earned the Certificate. This award has been sent to the submitter as designated on the application.

We hope that you will arrange for a formal presentation of the Certificate and Award of Financial Reporting Achievement, and give appropriate publicity to this notable achievement. A sample news release is included to assist with this effort.

We hope that your example will encourage other government officials in their efforts to achieve and maintain an appropriate standard of excellence in financial reporting.

Sincerely,

Michele Mark Levine<br>Director, Technical Services

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## FOR IMMEDIATE RELEASE

For more information contact:
Michele Mark Levine, Director/TSC
Phone: (312) 977-9700
Fax: (312) 977-4806
Email: mlevine@gfoa.org
(Chicago, Illinois)-Government Finance Officers Association of the United States and Canada (GFOA) has awarded the Certificate of Achievement for Excellence in Financial Reporting to Town of Cromwell for its annual comprehensive financial report for the fiscal year ended June 30,2022 . The report has been judged by an impartial panel to meet the high standards of the program, which includes demonstrating a constructive "spirit of full disclosure" to clearly communicate its financial story and motivate potential users and user groups to read the report.

The Certificate of Achievement is ${ }^{n}$ the highest form of recognition in the area of governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management.

## YEAR-TO-DATE BUDGET REPORT

## ACCOUNTS FOR: OOI GENERAL FUND
















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$\begin{array}{rrr}.00 & 1,210.00 & .0 \% \\ 7,455.70 & 1,534,168.96 & 97.3 \%\end{array}$



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## YEAR-TO-DATE BUDGET REPORT


TOWN OF CROMWELL, CT
YEAR-TO-DATE BUDGET REPORT
$\begin{array}{lr}\text { CONSERVATION COMMISSION } & 1,210 \\ \text { TOTAL GENERAL FUND } & 57,556,454\end{array}$


# TOWN OF CROMWELL <br> SENIOR CENTER \& HUMAN SERVICES 

TOWN HALL, 41 WEST STREET
CROMWELL, CT 06416
(860) 632-3449 : FAX (860) 632-3446

TO:
FROM:
DATE:
RE:

Anthony Salvatore, Town Manager
Amy Saada, Director of Human Services
August 14, 2023
5310 Department of Transportation Bus Grant-Appropriation Request

Seeking to request an appropriation in the amount of $\$ 136,799$. The Cromwell Senior Center applied for the Department of Transportation's 5310 FY21 Grant program and was awarded $100 \%$ funding for a 16passenger bus. This funding is $100 \%$ reimbursable by the State of CT DOT.

The original grant request was for $\$ 74,160$ but due to the back order of parts and chip shortages, the new bus cost is $\$ 136,799$ which is still being funding at $100 \%$ with funds from the State's 2022 apportionment.


## DBA: Matthews Buses Commercial <br> New England Regional Office Office / Cell 860-558-0014

## Sales Agreement

## Customer:

July 8, 2023
Town of Cromwell
41 West Street
Cromwell, CT 06416
Contact and Phone Number

| Amy Saada / 860-632-3447 | Purchase Order \# | Terms: |  |
| :--- | :---: | :---: | :---: |
|  |  | U-30 |  |
| Qty Description |  |  |  |
| 1 | Startrans Bus per proposal Schedule RFP\#05-2021/2023 | $\$ 136,799.00$ | $\$ 136,799.00$ |

To process this order, we will need:

* A signed confirmation of the "Proposal Schedule".
*A purchase order if applicable.
* A copy of your non profit and/or tax exempt certificate.
* A signed confirmation of the applicable floorplan and graphics scheme.

Note: Please acknowledge that chassis promotional programs were calculated into your proposal that may require endorsement. Matthews Bus Alliance, inc. does not guarantee or express that the proposed vehicle is sultable for a particular transportation application. The appropriate use of this vehicle in reference to a particular transportation application is at the sole discretion of the buyer. The delivery of the vehicle/s is subject to adjustment as mandated by the factory backiog of this product. Matthews Bus Alliance, Inc. shall be held harmless and in no way responsible for dellvery delay's beyond our control including "acts of god". Dellvery is anticipated within 365 days of receipt of the completed order.

## Title to: $\quad \ggg \gg$ Confirm []

## Town of Cromwell

41 West Street
Cromwell, CT 06416


## Direct Correspondence and Remit to:

Matthews Bus Alliance, Inc. 4802 West Colonial Drive in Orlando, FL 32808

| duthews Buses Commercial |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| QNHTD/RFP405-2027/PROPOSALSCHEDULE/2023 |  |  |  |  |
| CONFIGURATION A THROUGH G/BUSES |  |  |  |  |
|  |  |  |  |  |
| AGENC | Y NAME: | Town of Cromwell |  |  |
|  | OPRESS: | 41 West Street |  |  |
|  | DDRESS: | Cromwell, CT 06416 |  |  |
|  | ONTACT: | Amy Saada / 860-632-3447 |  |  |
|  | ATURE: | $x^{2}$ |  |  |
|  |  |  |  |  |
| QTY | OPTION | DESCRIPTION | PRICE | EXT. PRICE |
| 1 | CONF, $F$ | FORD E SERIES / 16 SEATS WITH 2 WHEELCHAIR POSITIONS | \$111,102 | \$111,102 |
| 1 | 12 | RUNNING BOARD STEP - DRIVER SIDE - ALUMINUM (APPROX. $12^{\prime \prime}$ WIDE) | \$420 | \$420 |
| 1 | 13 | HEATED AND REMOTE CONTROLLED REARVIEW MIRRORS | \$906 | \$906 |
| 1 |  | CHROME GRILLE AND BUMPER IN LIEU OF BLACK PAINTED STEEL | \$225 | \$225 |
| 1 |  | UPGRADE AC SYSTEM FROM 7OK BTU (FG-STD) TO 74K BTU CAPACITY | \$798 | \$798 |
| 1 |  | HEATER - ADD A 35K BTU HEATER | \$480 | \$480 |
| 1 |  | UPGRADE WINDOWS TO 36" HIGH TINTED TRANSIT T-SLIDE STYLE ( $30^{\prime \prime}$ STD) | \$410 | \$410 |
| 2 |  | UPGRADE WHEELCHAIR SECUREMENT TO FULLY RETRACTABLE TYPEI Q'STRAINT DELUXE (PER POSITION) | \$190 | \$380 |
| 2 |  | UPGRADE WHEELCHAIR SECUREMENTS TO "SLIDE-N-CLICK" (PER LOCATION) | \$275 | \$550 |
| 1 | 16 | UPGRADE DRIVER'S SEAT / HIGH BACK RECLINER WITH ARMREST | \$838 | \$838 |
| 1 |  | DRIVER'S SEAT POWER PEDESTAL/ELECTRICALLY OPERATED SIX WAY ADJUSTABLE SEAT BASE | \$822 | \$822 |
| 12 |  | UPGRADE PASSENGER SEATS TO INDIVIDUALLY CONTOURED MID BACK DESIGN (PER PASSENGER / BENCH STYLE IS STD.) | \$160 | \$1,920 |
| 12 | 17 | UPGRADE PASSENGER SEAT BELTS TO UNDER SEAT MOUNTED RETRACTABLE TYPE (PER POSITION) | \$96 | \$1,152 |
| 6 |  | SEAT GRAB HANDLE - PADDED (EACH/AISLE POSITIONS) | \$66 | \$396 |
| 6 |  | SEAT LINK PASSENGER SEATBELT USAGE CONFIRMATION / DISP LAY PANEL | \$1,380 | \$8,280 |
| 1 | 21 | STORAGE AREA OVER WINDSHIELD WITH LATCHING COVER./APPROXIMATELY $40^{\prime \prime}$ WIDE X $12^{\prime \prime}$ HIGH X $15^{\prime \prime}$ DEEP | \$280 | \$280 |
| 1 |  | FABRIC HEADLINER / VANDAL RESISTANT OLEFIN FIBER / ABSORBS NOISE | \$480 | \$480 |
| 1 | 23 | CAMERA SYSTEM WITH COLOR MONITOR / DRIVER VIEW TO REAR OF BUS/. CHOICE OF INDEPENDENT MONITOR OR INTEGRATED INTO REARVIEW MIRROR | \$620 | \$620 |
| 1 |  | RIGHT SIDE ANGLED ENTRY ASSIST GRABRAIL | \$140 | \$140 |
| 1 |  | ADDITIONAL VERTICAL GRABRAIL AT ENTRANCE STEPWELL | \$188 | \$188 |
| 1 |  | RADIO - AMIFM WITH BLUETOOTH AND 4 SPEAKERS | \$380 | \$380 |
| 1 |  | EXTERIOR OPTIONS |  |  |
| 1 |  | EXTERIOR LETTERING PER AGENY SPECIFICATIONS | \$480 | \$480 |
| 1 |  | ALUMINIZED STEEL FLOOR SUB STRUCTURE / CORROSION RESISTANT | \$520 | \$520 |
| 1 |  | UPGRADE TO STAINLESS STEEL STEPWELL AND COMPOSITE SKIN | \$3,672 | \$3,672 |
| 1 |  | LIGHT REAR OF ENTRY DOOR - FLUSH MOUNT | 860 | \$60 |
| 1 |  | UPGRADE TO LED (LIGHT EMITTING DIODE) INTERIOR LIGHTS | \$285 | \$285 |
| 1 |  | UPGRADE TOLED (LIGHT EMITTING DIODE) DRIVERS LIGHT | \$85 | \$85 |
| 1 |  | UPGRADE TO LED TURN SIGNALS - SIDE MOUNT (MID BODY) | \$160 | \$160 |
| 1 | 24 | ADDITIONAL HIGH MOUNTED REAR TURN SIGNAL LIGHTS | \$360 | \$360 |
| 1 |  | FLEX TECH MULTIPLEX ELECTRICAL SYSTEM WITH SAFETY SUITE | \$410 | \$410 |
| * |  |  | TOTAL | \$136,799 |

## Saada, Amy

| From: | DOT.Section5310[DOT.Section5310@ct.gov](mailto:DOT.Section5310@ct.gov) |
| :--- | :--- |
| Sent: | Monday, August 08, 2022 3:32 PM |
| To: | Saada, Amy |
| Cc: | DOT.Section5310 |
| Subject: | Re: 2021 Section 5310 Award Posting Notification |

Hi Amy, Town of Cromwell was awarded out of both Hartford UZA and New Haven UZA. Together, those amounts ( $\$ 27,122$ and $\$ 47,038$, respectively, form your total subsidized award of $\$ 74,160$. Let us know if you have any other questions. You should see another listing for Cromwell under the New Haven region.

From: Saada, Amy [asaada@cromwellct.com](mailto:asaada@cromwellct.com)
Sent: Monday, August 8, 2022 2:44 PM
To: DOT.Section5310[DOT.Section5310@ct.gov](mailto:DOT.Section5310@ct.gov)
Subject: RE: 2021 Section 5310 Award Posting Notification
 trust the sender andinow the contentis safe wh,
I have a question on Cromwell's award amount? It says $\$ 27,122$ on the attachment. When applying we had applied for $\$ 74,160$. I thought this round was $100 \%$ funded, so just want to get clarification.

Thank you so much,
Amy Saada
Amy Saada
Director of Human Services (Senior, Social \& Youth Services)
Town of Cromwell
41 West Street
Cromwell, CT 06416
860-632-3476

## From: DOT.Section5310 [DOT.Section5310@ct.gov](mailto:DOT.Section5310@ct.gov)

Sent: Monday, August 08, 2022 2:36 PM
To: Amy Nassef [anassef@norwalksc.org](mailto:anassef@norwalksc.org); Angela Pellegrino-Grant [pellegrinogrant@careerresources.org](mailto:pellegrinogrant@careerresources.org); Bridgewater [alindblom@bridgewatertownhall.org](mailto:alindblom@bridgewatertownhall.org); Beatrix Lane [blane@norwalksc.org](mailto:blane@norwalksc.org); Bill Casale [bcasale@starct.org](mailto:bcasale@starct.org); Bridget Kopet [Bridget.Kopet@abilitybeyond.org](mailto:Bridget.Kopet@abilitybeyond.org); Christian Gutierrez [cgutierrez@starct.org](mailto:cgutierrez@starct.org); Connie Cirillo Freeman [cfreeman@stamfordjcc.org](mailto:cfreeman@stamfordjcc.org); Debbie [debbie@ridetag.org](mailto:debbie@ridetag.org); Denise Cesareo [Dcesareo@elderhouse.org](mailto:Dcesareo@elderhouse.org); Felix Efa [info@sovereignhomehealthcare.com](mailto:info@sovereignhomehealthcare.com); Gerard Gasparino [GasparinoG@arict.org](mailto:GasparinoG@arict.org); Jasmin Ducusin [jducusin@newmilford.org](mailto:jducusin@newmilford.org); Julia Pemberton [firstselectman@townofreddingct.org](mailto:firstselectman@townofreddingct.org); Kathleen Bordelon [Kbordelon@silversource.org](mailto:Kbordelon@silversource.org); Kim Fitch [KFitch@newmilford.org](mailto:KFitch@newmilford.org); Kimberlee A Morton [KMorton@norwalktransit.com](mailto:KMorton@norwalktransit.com); Kristin Hadjstylianos [khadjstylianos@westcog.org](mailto:khadjstylianos@westcog.org); Lisa Plumb [Plumbl@bethel-ct.gov](mailto:Plumbl@bethel-ct.gov); Lunda Asmani [lunda.asmani@newcanaanct.gov](mailto:lunda.asmani@newcanaanct.gov); Lynn lverson [liverson@waveny.org](mailto:liverson@waveny.org); Lynn Vanderslice [lynne.vanderslice@wiltonct.org](mailto:lynne.vanderslice@wiltonct.org); Nicholas Hulbert [nhulbert@gwct.org](mailto:nhulbert@gwct.org); Peter Saverine [PSaverine@starct.org](mailto:PSaverine@starct.org); Phyllis Kansky [kanskyp@bethel-ct.gov](mailto:kanskyp@bethel-ct.gov); Rebecca Ciotta [rlciota@aol.com](mailto:rlciota@aol.com); Sarah Hauser [Sarah.Hauser@abilitybeyond.org](mailto:Sarah.Hauser@abilitybeyond.org); Stephen Dunn [sdunn@brookfieldct.gov](mailto:sdunn@brookfieldct.gov); Susan Tomanio [s.tomanio@danbury-ct.gov](mailto:s.tomanio@danbury-ct.gov); Susanne Kuligowski [kuligowskis@arict.org](mailto:kuligowskis@arict.org); Suzette Berger [shermanseniorcenter@gmail.com](mailto:shermanseniorcenter@gmail.com); Thea Gruber [nmwheelsthea@hotmail.com](mailto:nmwheelsthea@hotmail.com); Allen Gouse [agouse@escrec.org](mailto:agouse@escrec.org);

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Michael T. 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Cc: DOT.Section5310[DOT.Section5310@ct.gov](mailto:DOT.Section5310@ct.gov)
Subject: 2021 Section 5310 Award Posting Notification
Good afternoon,
Last year, the Connecticut Department of Transportation (CTDOT) received ninety (90) applications requesting Federal Fiscal Year 2020 \& 2021 funding for the Section 5310 Enhanced Mobility of Seniors \& Individuals with Disabilities

Program. The Regional Councils of Governments and CTDOT reviewed and prioritized all eligible applications, and the Federal Transit Administration (FTA) has provided approval of those selected for award.

The award listing has now been posted for public viewing and is available on the state's new contracting portal, CTsource. To access the award listing, visit CTsource Bid Board and type " 2275 " into the solicitation search engine. Once you've located the 2021 application solicitation, click on the link to "View award report(s)" in the upper right corner. Selecting view award report contains another link - clicking on this will allow you to scroll down to the attached award listing.

We apologize in advance for the elaborate process - CTsource is different from BizNet, where previous award listings were posted, and does not (yet) allow for direct access to solicitations or award listings via one link. For your convenience, we have also attached the award listing.

Please note this notification does not refer to the $\mathbf{2 0 2 2}$ grant application cycle, using $\mathbf{F F Y} \mathbf{2 0 2 2}$ funding. A separate email will be sent when that application cycle begins. It continues to incur a delay; the vendor for Greater New Haven Transit District's joint paratransit vehicie bid (the vendor from whom Section 5310 Traditional Capital grantees procure their vehicle) has not been awarded yet. In addition, pricing of vehicles has not been stable enough to be able to transparently include vehicle specifications and estimate information for Traditional applicants in the 2022 application materials.

We will continue to keep interested parties updated when the new cycle begins, with a target date of late Summer/early Fall, but please feel free to direct any comments or questions to DOT.Section5310@ct.gov in the interim.

Have a wonderful day,
The CTDOT Section 5310 Team
CONNECTICUT DEPARTMENT OF TRANSPORTATION - 2021 SECTION 5310 AWARD LIST (FFY 2020 and 2021 FUNDING)


CONNECTICUT DEPARTMENT OF TRANSPORTATION - 2021 SECNON 5310 AWARD LIST (FFY 2020 and 2021 FUNDING)


| Nontraditional Projects | Provide round-trip accessible transportation for patients with an Amyotrophic Lateral Sclerosis diagnosis to ALS clinic appointments, research trials and recreational events state-wide. | \$50,000 | \$50,000 | \$100,000 | CT-2022-015 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ALS Association, Connecticut Chapter, inc. | Extend the hours of service of the Mid-Shore Express, which runs deviated fixed-route service between Oid Saybrook and Middletown, and Old Saybrook and Chester. | \$334,75a | \$334,750 | \$669,500 | CT-2022-015 |
| Estuary Transit District | Operation of a taxi voucher program in South Central Connecticut, enabling individuals who use a wheelchair or other mobility device to purchase a voucher for an accessible taxi at a lower, subsidized fare (half the regular fare). | \$27,500 | \$27,500 | \$55,000 | CT-2022-015 |
| Estuary Transit District | Administration, printing and advertising of taxl voucher program in south Centrilt mobily devicee to purchase a voucher for an accessibie taxi at a iower, subsidized fare (half the regular fore). | \$7,000 | \$7,000 | \$14,000 | CT-2022-015 |
| Greater Hartiord Transit District | < 30 FT Vehicle (1) <br> Operated by Transportation General, inc. dba M7 in Greater New Haven | \$13,125 | \$3,281 | \$16,406 | CT-2022-015 |

## CONNECTICUT DEPARTMENT OF TRANSPORTATION - 2021 SECTION 5310 AWARD LIST (FFY 2020 and 2021 FUNDING)

| Section 5310 Recipients Project Description |  | FTA Amount | Non-FTA Amount | Project Cost |  | Grant Award |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HARTFORD \& SPRINGFIELD, MA UZA <br> Traditional Projects |  |  |  |  |  |  |  |
| Allied Rehabilitation Centers, Inc. | <30FT Vehicle, (1) | \$71,070 | \$0 | \$71,070 | CT-2022-015 |  |  |
| Amplify, Inc. | Mobility Ombudsman - Funding for a staff pesition at Amplify, Inc. to continue to coordinate mobiltty issues faced by individuals with disabilities in the Greater Hartford region. The staff position will assist with trip planning, identify transportation gaps, maintains a resource guide, analyzes IT opportunities to integrate existing globa! databases with local resources and provides outreach. | \$97,232 | \$24,308 | \$121,540 | CT-2022-015 |  |  |
| City of New Eritain | <30FT Vehicle [1] | \$60,000 | \$0 | \$60,000 | CT-2022-015 |  |  |
| New Horizons, Inc. | < 30FT Vehicle [1] | \$71,070 | \$0 | \$71,070 | CT-2022-015 |  |  |
| The ARC of the Farmington Valley, inc. | < 30Fr Vehicle (1) | \$69,010 | \$0 | \$69,010 | CT-2022-01.5 |  |  |
| Town of Avon | <30FT Vehicle (1) | \$74,160 | \$0 | \$74,160 | CT-2022-015 |  |  |
| Town of Bloomfield | <30FT Vehicle (1) | \$ 82,400 | So | \$82,400 | CT-2022-015 |  |  |
| Town of Cromwell | < 30FT Vehicle (1) | \$27,122 | So | \$27,122 | CT-2022-015 |  |  |
| Town of East Hartford | <30FT Vehicle (1) | \$75,190 | \$0 | \$75,190 | CT-2022-015 |  |  |
| Town of East Windsor | <3.0FT Vehicle (1) | \$79,310 | \$0 | \$79,310 | CT-2022-015 |  |  |
| Town of Enfield | <30FTV Vehicle (1) | \$71,070 | \$0 | \$71,070 | (cT-2022-015 |  |  |
| Town of Manchester | < 30FT Vehicle (1) | \$79,310 | 50 | \$79,310 | CT-2022-015 |  |  |
| Town of Simsbury | <30FT Vehicle (1) | \$65,920 | So | \$65,920 | CT-2022-015 |  |  |
| Town of South Windsor | < 30FT Vehicle (1) | \$79,310 | \$0 | \$79,310 | CT-2022-015 |  |  |
| Town of Southington. | <30Fr Vehicle (1) | \$79,310 | \$0 | \$79,310 | CT-2022-015 |  |  |
| Town of Windsor | <30FT Vehicle (1) | \$74,160 | \$0 | \$74,160 | CT-2022-015 |  |  |
| Nontraditional Projects ${ }^{\text {c }}$ |  |  |  |  |  |  |  |
| Greater Hartford Transit District | <30FT Vehicle (2) <br> Operated by Transportation General, Inc. dba M7 in Greater Hartiord ${ }^{-}$ | \$75,320 | \$19,080 | \$95,400 | CT-2022-015 |  |  |
| Greater Hartford Transit District | Operation of a taxi voucher program in North Central Connecticut, enabling individuals who use a wheelchair or other mobility device to purchase a voucher for an accessible taxi at a lower, subsidized fare (half the regular fare). | \$141,837 | \$ 241,837 | \$283,674 |  |  |  |
| Greater Hartford Transit District | Administration, printing and advertising of taxi voucher program in North Central Connecticut, enabling individuals who use a wheelchair or other mability device to purchase a voucher for an accessible taxi at a lower, subsidized fare (half the regular fare). | $\$ 21,275$ | \$21,275 | \$42,550 | CT-20,22-015 |  | , |
| MARC, Inc. of Manchester | Provide on-demand transportation service for seniors and people with disabilities in Glastonbury, ©T where there is no fixed-route nor ADA paratransit service available. | \$29,704 | \$29,704 | \$59,408 | CT-2022-015 |  |  |
| Town of Enfield | Provide local fixed-route bus service (Magic Carpet) in Enfield where there is no existing local bus service and therefore no ADA paratransit. Service operates Monday-Saturday. Complementary ADA paratransit service will be provided in the sevice area, but funded $100 \%$ by CTDOT. | \$443,670 | \$443,670 | \$887,340 | Cr-2022-015 |  |  |

CONNECTCUT DEPARTMENT OF TRAANSPORTATION - 2021 SECTION 5310 AWARD LIST (FFY 2020 and 2021 FUNDING)

| Section 5310 Recipients | Project Description | FTA Amount | Non-FTA Amount | Project Cost | Grant Award |
| :---: | :---: | :---: | :---: | :---: | :---: |
| The Wheels Program of Greater New Milford, Inc. | Provide demand-response transportation via the WHEELS prograrn for rides to non-emergency medical appointments for seniors and individuals with dissablitites in New Milford, CT and surrounding towns. Proposal includes funding volunteer recruitment, retention and management (both drivers and administrative/support staff); progrom administration and vehicle insurance | \$93,500 | \$93,500 | \$187,000 | CT-2022-015 |
| Town of Easton | Provide on-demand transpartation service for seniors and people with disabilities in Easton, CT where there is no fixed-route or ADA paratransit service available. | \$170,950 | 50 | \$170,950 | ст-2022-015 |
| Town of Trumbull | Provide on-demand transportation service for seniors and people with disabilities in Trumbull, ©T where there is limited fixed-route and ADA paratransit service available. | \$115,708 | S0 | \$115,708 | CT-2022-015 |
| Town of tumbul |  | \$634,061 | \$276,656 | \$920,717 |  |

CONNECTICUT DEPARTMENT OF TRANSPORTATION - 2021 SECTION 5310 AWARD LIST (FFY 2020 and 2021 FUNDING)
Grant Award


## Saada, Amy

From:
Sent:
To:

Subject:

DOT.Section5310 [DOT.Section5310@ct.gov](mailto:DOT.Section5310@ct.gov)
Tuesday, May 23, 2023 7:44 AM
Saada. Amy; Brad Parker; Helen Bosch; Joseph Comerford; Judy Kaplan; Linda Topping; Lynn Tracey; Melissa Davison-Wood; Michael Boileau; Nancy Bockstael; Roxanne Massey; Shoreline Taxi; Sue Dorvilliers; Venita Barnes 2022 Section 5310 Application Materials Now Available

Good morning,
The Connecticut Department of Transportation is pleased to announce that the new Section 5310 grant application is now available for Nontraditional operating projects only. Due to significant increase in the vehicle pricing, the full , allotment for the traditional program of the FFY 2022 apportionment, will be used to compensate for the difference in vehicle pricing for the Subrecipients awarded through 2019 and 2020 \& 2021 application cycles. As a result, no Traditional applications can be solicited at this time.

The application materials can be found online at the state's contracting portal CTsource CTsource Bid Board (search for solicitation "15699"). Program information and application instructions can be found on CTDOT's Section 5310 program website Section 5310 Application Materials. Applicants are requested to submit applications to both CTDOT and the Regional Councils of Governments (RCOGs) via email as one PDF attachment by 4:00 p.m. on Friday, June 30, 2023.

## SECTION 5310 GRANT PROGRAM 2022 APPLICATION ANNOUNCEMENT

Section 5310 applications ara now avaliable on the state of Connectleut's contracting portal, © source,

Applications are due no latey thain 4:00 pm on Friciay, June 30, 2023.

The Section 5310 programi prowtides Federal funting for capleal and operaling expenses to improva mobility for seniors and indthduals with disablities.

For ine 2022, applleation cycie CIDOT will fund only viable Nontriditiongl operating projects selected for award at 50\% or 80\% 民edetal shate with local match raquirement as funding permits and per the language in the buaget pages.

To read the Application instructions and navigate to the applicstions, visit: wwwict govfdot/53io

Eligible Applicants
Application Types

- Private nongrofit odgentiations.
- Section Stivo Operating
- Stale or local government
authoulties
- Operators af publict transpartation -

Applications and supporting efocurmentation must be submitted as one (3) PDF file via emsil to DOT. Section5310@ct.gov with a cc to the appropfiate Reglonal Councif of Governments.

Sincerely,

The CTDOT Section 5310 Team



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## MEMO

TO: Anthony Salvatore, Town Manager

FROM: Chief Fred Sifodaskalakis real Spoche

SUBJECT: Town Council Report (August 2023)
DATE: September 1, 2023

In preparation for the July Town Council meeting, I am providing you the August monthly statistics. I am also providing you a report from K-9 Sergeant John Carlson for activity for the month of August 2023. Captain Penn provided a report for the Detective Division.

The following were Response to Aggression/Resistance, Civilian Complaints, and Training for the month of August 2023:

Response to Aggression/Resistance: There was (1) incident in the month of August.
Civilian Complaints: There was (0) civilian complaints in the month of August.

## Training (June):

- Detective Perricone and Perlini: CT States Attorney Detective Training
- Chief Sifodaskalakis and Detective Perricone: COLLECT Re-certification
- Department wide body worn camera training (Will be completed on shift by end of year).


## Police Department News:

On August 29, 2023, Captain Penn read to a group of children at the Cromwell KinderCare.

Dispatcher Evans has completed 3 weeks of training and is doing very well.
I want to remind residents that the department has worked with Hyundai and Kia to receive and distribute wheel locks to Cromwell residents. We have given out 17 so far.

The Back to School Supplies drive was very successful. Because of all of the donations we filled the Cromwell PD trailer. I want to thank Officer Jones, department members, Walmart and all of or kind residents that donated.

The Cromwell Police Department will be participating in National "Coffee with a Cop" on Wednesday, October 4, 2023 from 11:00 to 1:00 PM at Cromwell Starbucks.

I will be at Covenant Living on September 7, 2023 to introduce myself to residents.
I will be at the Senior Center on October, 32023 for a "Meet the Chief."
Christian Luis Velez-Ruiz ( 25 years old) was sentenced to 28 years in federal prison for violent robbery and carjacking Spree throughout Connecticut. Cromwell was part of this spree on February 15, 2021 when Velez-Ruiz robbed Krauszer's at gunpoint. The other towns involved in this case were: New Britain, Waterbury, Berlin, Bristol, Cromwell, East Hartford, Enfield, Farmington, Glastonbury, Manchester, Meriden, Middletown, Newington, Norwich, Plainville, Southington, Windsor, Wolcott, and Woodbridge Police Departments
Call Type Description Total for Period
911 Hang Up Call 15
Administrative Matter ..... 25
Alarm - All types ..... 22
ALARM-FALSE BILLABLE ..... 18
All Other Offenses ..... 2
Animal Complaint ..... 32
Arson ..... 1
Assist Motorist ..... 33
Assist Other Agency ..... 22
CAR WASH ..... 47
Civil Matter ..... 4
Credit Card/ATM Fraud ..... 1
Criminal Mischief / Vandalism
Criminal Mischief / Vandalism ..... 6 ..... 6
Dis Conduct/BOP ..... 2
Domestic Incident ..... 7
Drug/Narcotic Violation ..... 1
DUI ..... 2
Dumping ..... 1
Escort ..... 9
False Pretenses/Swindling ..... 1
Family Offenses, Nonviolent ..... 1
Fight/Disturbance ..... 1
Fingerprinting ..... 42
Follow Up ..... 1
FV Protocol / P.A. ..... 14
Harrassing Phone Calls ..... 1
Identity Theft ..... 13
Juvenile Incident ..... 5
K-9 Assist ..... 3
Larceny - From Building ..... 5
Larceny - From MV ..... 2
LARCENY - FROM MVIRECORD ONLY
LARCENY - FROM MVIRECORD ONLY ..... 1 ..... 1
Larceny -Shoplifting ..... 8
Larceny, Bad Checks ..... 1
Medical Emergency ..... 57
MEDICATION DISPOSAL BOX ..... 1
MV Accident ..... 36 ..... 36
MV - Recovered ..... 2
MV Parking Violation ..... 2

## Incident Statistics Report

08/01/2023 00:00 Thru 08/31/2023 23:59

| Call Type Description | Total for Period |
| :---: | :---: |
| MV Theft | 4 |
| MV Violation | 65 |
| MV VIOLATION ATTEMPTED | 1 |
| MVA NR PRIV PROP | 10 |
| Neighbor Dispute | 1 |
| Noise Complaint | 6 |
| Nursing Home Fax Report | 1 |
| Property Check | 591 |
| Property Lost/Found | 8 |
| Property Seized | 2 |
| Record Only Call | 9 |
| Report of Gunshot | 1 |
| Road Cond/TCS Out | 19 |
| See Complainant | 28 |
| Serve Warrant INFO | 4 |
| Suspicious Activity | 62 |
| TEST CALL | 2 |
| Threaten/Harass/Intimidation | 2 |
| Town Ordinance | 1 |
| Traffic Assignment | 4 |
| Unfounded Complaint | 18 |
| Untimely Death | 5 |
| Unwanted Person | 1 |
| Well Being Check | 26 |
|  | tal: 1318 |

## Monthly NIBRS Statistics <br> 08/01/2023 00:00 Thru 08/31/2023 23:59

| Call Description |  | Curr Mth | Prev Mth |  | Chg | Prev Year | \% Chg |  | Year To Date | Year To Date 2022 | \% Chg |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 08/t 2023 | 07/2023 | Mth to Mth |  | 08/2022 | Mth to Yr |  | 1/1-08/31/2023 | 1/1-08/31/2022 | 2023/2022 |  |
| 100 | Kidnap/Abduction | 1 | 0 | \% | +100 | 0 | \% | +100 | 2 | 1 | \% | $+100$ |
| 11A | Forcible Rape | 0 | 0 | \% | 0 | 0 | \% | 0 | 3 | 1 | \% | +200 |
| 11B | Forcible Sodomy | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 0 | \% | $+100$ |
| 11C | Sexual Assault with an Obje | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 0 | \% | $+100$ |
| 11D | Forcible Fondling | 0 | 0 | \% | 0 | 1 | \% | 100 | 3 | 6 | \% | -50 |
| 120 | Robbery | 0 | 0 | \% | 0 | 0 | \% | 0 | 2 | 1 | \% | +100 |
| 13A | Aggravated Assault | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 5 | \% | -80 |
| 13B | Simple Assault | 3 | 6 | \% | -50 | 5 | \% | -40 | 27 | 28 | \% | -3.5 |
| 13C | Intimidation | 3 | 3 | \% | 0 | 1 | \% | +200 | 18 | 22 | \% | -18. |
| 200 | Arson | 1 | 0 | \% | +100 | 0 | \% | +100 | 1 | 0 | \% | $+100$ |
| 210 | Extortion/Blackmail | 0 | 0 | \% | 0 | 0 | \% | 0 | 0 | 1 | \%. | -100 |
| 220 | Burglary/Breaking and Enter | 0 | 0 | \% | 0 | 4 | \% | 25 | 4 | 17 | \% | -76. |
| 23A | Pocket-Picking | 0 | 0 | \% | 0 | 1 | \% | 100 | 1 | 1 | \% | 0 |
| 23B | Purse-Snatching | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 0 | \% | $+100$ |
| 23C | Shoplifting | 5 | 18 | \% | -72. | 23 | \% | -78. | 108 | 123 | \% | -12. |
| 23D | Theft From Building | 1 | 3 | \% | -66. | 0 | \% | +100 | 12 | 14 | \% | -14. |
| 23F | Theft From Vehicle | 2 | 10 | \% | -80 | 5 | \% | -60. | 44 | 43 | \% | +2.32 |
| 23G | Theft of MV Parts or Access | 0 | 7 | \% | 14.2 | 2 | \% | 50. | 38 | 51 | \% | -25. |
| 23 H | All other Larceny | 1 | 2 | \% | -50 | 3 | \% | -66. | 11 | 17 | \% | -35. |
| 240 | Motor Vehicle Theft | 4 | 1 | \% | +300 | 2 | \% | +100 | 25 | 18 | \% | +38.8 |
| 250 | Counterfeiting/Forgery | 0 | 1 | \% | 100 | 4 | \% | 25 | 4 | 14 | \% | -71. |
| 26A | False Pretenses/Swindle/Con | 0 | 2 | \% | 50 | 0 | \% | 0 | 9 | 4 | \% | $+125$ |
| 26B | Credit Card/Automatic Telle | 1 | 1 | \% | 0 | 2 | \% | -50 | 6 | 14 | \% | -57. |
| 26C | Impersonation | 0 | 0 | \% | 0 | 0 | \% | 0. | 4 | 1 | \% | +300 |
| 26E | Wire Fraud | 0 | 0 | \% | 0 | 2 | \% | 50 | 1 | 4 | \% | -75 |
| 26F | Identity Theft | 11 | 25 | \% | -56 | 10 | \% | +10 | 89 | 16 | \% | +456. |
| 270 | Embezzlement | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 3 | \% | -66. |
| 290 | Destruction/Damage/Vandalis | 6 | 25 | \% | -76 | 6 | \% | 0 | 71 | 67 | \% | +5.97 |
| 35A | Drug Narcotic Violations | 2 | 0 | \% | +200 | 0 | \% | +200 | 6 | 12 | \% | -50 |
| 35B | Drug Equipment Violations | 1 | 1 | \% | 0 | 1 | \% | 0 | 9 | 19 | \% | -52. |
| 36B | Statutory Rape | 0 | 0 | \% | 0 | 0 | \% | 0 | 1 | 1 | \% | 0 |
| 520 | Weapon Law Violations | 0 | 0 | \% | 0 | 0 | \% | 0 | 2 | 3 | \% | -33. |
| 90 A | Fraud-Insufficient Funds Ch | 0 | 0 | \% | 0 | 0 | \% | 0. | 2 | 0 | \% | +200 |
| 90C | Disorderly Conduct | 3 | 2 | \% | +50 | 5 | \% | -40 | 16 | 32 | \% | -50 |
| 90D | Driving under the Influence | 2 | 3 | \% | -33. | 1 | \% | +100 | 20 | 24 | \% | -16. |
| 90F | Family Offenses, Nonviolent | 0 | 0 | \% | 0 | 0 | \% | 0 | 2 | 2 | \% | 0 |
| 90 J | Trespass of Real Property | 1 | 2 | \% | -50 | 2 | \% | . 50 | 16 | 25 | \% | -36 |
| $90 Z$ | All Other Offenses | 4 | 6 | \% | -33. | 11 | \% | -63. | 55 | 62 | \% | -11. |
|  | Report Totals: | 52 | 118 | \% | -55. | 91 | \% | -42. | 617 | 652 | \% | -5.3 |

TO: Chief Sifodaskalakis

FROM: K-9 Sergeant John Carlson

SUBJECT: Monthly K-9 Activity August 2023

DATE: 09/01/2023

Beginning August 1, 2023 through August 31, 2023 I am reporting the following activities for the K-9 unit:

August 8, 2023 - Case \#2300009349 - Assist Bloomfield PD with track - Canceled upon arrival.

August 8, 2023 - Case \#2300009381 - K9 demonstration for karate camp.

August 11, 2023 - Case \#2300009513 - K9 building search of a residence which was possibly burglarized. - The residence was cleared and there was not anyone inside.

August 14, 2023 - K9 Quarterly Narcotics in-service.

August 15, 2023 - K9 Quarterly Narcotics in-service.

August 16, 2023 - K9 Quarterly Narcotics in-service.

August 30, 2023 - K9 monthly patrol in-service in Enfield, CT.

Nothing further at this time.


# CROMWELL POLICE DEPARTMENT 

Frederick Sifodaskalakis
Chief of Police

## MEMO

## TO: $\quad$ Chief Frederick Sifodaskalakis

FROM: Captain Steven Penn
SUBJECT: Detective Division Report August 2023
DATE: August 30, 2023

During the month of August, the Detective Division conducted three background investigations for the open position of Patrol Officer. The Detective Division also served one arrest warrant. The warrant was approved by the court after a lengthy investigation conducted by Detective Perlini.

1. On March 5, 2020 patrol officers responded to 4 Seasons Foodmart (Sunoco gas station), 164 West St , for a reported commercial burglary. Forced entry was made into the business by one of the suspects throwing a large rock through the front glass door. Approximately $\$ 7,883.40$ in monies and merchandise/property were stolen. Evidence gathered at the scene was submitted to the CT lab for forensic analysis. Detective Perlini was re-assigned to the investigation and DNA evidence resulted in a suspect being generated.

- Detective Perlini was able to secure an arrest warrant for the suspect, Gabrielle Goulet (dob: 04/13/1999) who was arrested on August 16, 2023 and was charged with Burglary 3rd, Larceny 3rd and Criminal Mischief 2nd. Goulet was in the custody of the Department of Corrections and was presented at GA-09 for same day arraignment.


## MEMORANDUM

To: Anthony J. Salvatore, Town Manager
From: Louis J. Spina, Jr.
Director of Public Works
Date: September 6, 2023
Re: $\quad$ Town Council Updates

Here is a list of some of the projects Public Works staff is currently working on. I will attend next week's meeting should there be any questions:
-West Street sidewalks - experiencing delays in utility pole relocation which is key to much of the work. As mentioned in last month's update, utility companies committed to middle of august, but haven't met that schedule.
-Twin Oaks/Black Birch - completed August $31^{\text {st. }}$. Highway staff will backfill curb and seed.
-OHSA- continue with abatements and working on updating and implementing procedures.
-Recently hired 3 Highway employees. Two have started in the last week, and the third will start in October.

- Currently recruiting two Mechanics


TOWN OF CROMWELL NOTICE OF PUBLIC HEARING

The Town Council of the Town of Cromwell will hold a Public Hearing on Wednesday, September 13, 2023 at $6: 55$ p.m. in the Cromwell Town Hall Council Chambers, located at 41 West Street, Cromwell, CT for the following purpose:

To hear public comment regarding the amendment of existing ordinance: Chapter 54 Retirement Plan, §54-16 and §54-22.

Copies of the proposed ordinance are available for public inspection at the office of the Town Clerk, 41 West Street, Cromwell, Connecticut and online at www.cromwellct.com.

Dated at Cromwell, Connecticut this 1st day of September.


Hartford Courant edition: Sundav 3, 2023

## §54-16. Early retirement option.

Each participant who shall have reached his 55th birthday and shall have at least 15 years of credited service shall have the option, to be exercised by a written notice to the Board and with the consent of the Board, to retire at any time thereafter prior to his normal retirement date. The amount of retirement benefits payable to such retired participant shall be computed as provided in § 54-13 hereof, except that the date of such early retirement shall be used in determining his credited service, and the amount thus obtained will be reduced, such reduction to be determined by the actuary in accordance with accepted actuarial practices, if such retirement benefit is to commence prior to such participant's normal retirement date. The contingent annuitant and the five ten-year certain options, provided for in §§ 55-14 and 54-15 hereof, may be elected by a participant who elects to retire early under this section, in which case the term "retirement date" shall be deemed to mean early retirement date wherever applicable in §§ 54-14 and 54-15.

## §54-22 Payments required.

## A.

If any participant shall cease to be an employee of the Town, except upon death or as a retired participant or except as provided in Article IX hereof for leave of absence, then he shall be entitted to a return of all of his own contributions to the trust fund, plus interest thereon computed at the annual rate of $3 \%$ prior to July 1,1976 , and at the annual rate of $5 \%$ thereafter, compounded annually to date of termination; provided, however, that any participant who shall elect to leave his contributions in the trust fund shall be entitled at his normal retirement date, if he shall then be living and if such contributions are left in the trust fund, to the following percentage of the amount of retirement benefit as computed under the provisions of $\S 54-13$ hereof, such percentage to depend upon the number of his full years of credited service under the plan following his entry date, except that the date of such termination shall be used in determining his credited service:

## Years of Credited Service Under the Plan

Fewer than $\underline{5}^{40}$
540-or more

## Percent of Accrued Benefit Vested

0\%
100\%

## B.

Anything contained herein to the contrary notwithstanding, in no event shall the vested benefit to which the terminated participant is entitled be of lesser value than the amount of his own contributions, including interest as hereinabove provided, at the date of his termination of employment as determined by the actuary in accordance with accepted actuarial practice, and in no event shall the vested percentage indicated above be less than the percentage that would have been applicable if the participant had terminated employment on June 30, 1976. Any such terminated participant may elect, by written notice filed with the Board at least 60 days prior to an anniversary date, to withdraw, as of the next succeeding anniversary date, his own contributions to the trust fund, plus interest thereon, to such anniversary date computed as hereinabove provided. If any such terminated participant shall so elect to withdraw his own contributions, then he shall have no further rights whatsoever in and to any benefits under this plan.

## RESOLUTION CULTURAL DISTRICT DESIGNATION

The Town of Cromwell hereby establishes a Cultural District and a Cultural Commission in accordance with Public Act 19-143.

WHEREAS, The Cultural District Commission shall be comprised of seven (7) members, at least six (6) of whom must represent the Town's arts and culture community, and at least four (4) of the seven (7) members must live or work within the Cultural District. The terms shall be for two (2) years.

WHEREAS, the boundaries of the Cultural District include the eastern border:
Connecticut River, the southern border: Route 9, the western border: Ranney Road and Timber Hill Road, and the norther border: Valour Green at Main Street and Prospect Hill Road.

WHEREAS, the authority of the Cultural District Commission is to carry out the provisions of Public Act 19-143 in promoting the educational, cultural, economic and general welfare of the public through the marketing of arts and culture attractions, the encouragement of artists and artistic and cultural enterprises and the promotion of tourism. Additionally, the Commission shall consult and collaborate with the Town Manager and with the Commissioner of the Connecticut Department of Economic and Community Development, and regional services organization for any assistance. Under the approval of the Town Manager, the Cultural District Commission shall also apply for or solicit and accept any grants, contributions, gifts, bequests, devise, or any other donation from any source provided that all requirements of the Town Charter are followed for purposes of accepting and appropriating said funding. A list of goals and success measure for the district. The Commission shall provide a report of activities and metrics to the Town Council no less than quarterly.

WHEREAS, in addition to the powers set forth in the paragraph above, the duties and procedures of the Cultural District Commission shall include developing goals and objectives for the district, a management plan, a cultural assets maps and inventory, a marketing plan in conjunction with the Connecticut Department of Economic and Community Development and a list of goals and success measure for the district. The commission shall provide a report of activities and metrics to the Town Council no less than quarterly.

NOW THEREFORE, be it resolved that the Town Council does hereby establish a Cultural District in the Town of Cromwell, CT within the parameters mentioned herein.

ADOPTED this $13^{\text {th }}$ Day of September 2023.

## CROMWELL CREATIVE DISTRICT

Included in Packet

1. Overview: Cultural District vs. Creative District
2. Cromwell's Creative District map created by Jon Harriman
3. Town Manager's letter to Shoreline Arts Alliance
4. Advisory Council, possible members for consideration
5. List of Cultural Assets
6. Public Act 19-143
7. State documents:
a. PowerPoint
b. Short form request
c. Sample resolution
8. Letters of Support: Cemailed to all TC members t will be included
a. Former Mayor Enzo Faienza
b. School District: Keri MacLean for Dr. Macri
c. Belden Library, Kara Carney
d. Rec. Dept., Scott Kieras
e. Human Services, Amy Saada
f. Cromwell Arts Alliance
g. Cromwell Children's Coalition
h. Cromwell Creative District
i. Diversity Equity and Inclusion
j. Lions Club
k. Multiple Cromwell Residents

# CROMWELL CREATIVE DISTRICT 

Town of Cromwell - Mayor's Office, Attn. Cromwell Creative District 41 West Street, Cromwell, CT 06416
www.cromwellcreativedistrict.org/ cromwellcreativedistrict@gmail.com
9.6.23

## OVERVIEW

## Cromwell Creative District Presents State Cultural District Application

In 2010, the National Endowment for the Arts (NEA) formulated plans for Creative Placemaking (Creative Districts), especially for blighted urban areas and forgotten Main Streets. In 2015, this was expanded to include Our Town Grants. Prior to CT offering a State Cultural District designation, Cromwell Creative District (CCD) was endorsed by the Town Council, and allowed to place banners at the districts extents (from Valour Green and to the intersection with Rt. 9) as well as place a mural on the north side of the leased Sewer Garage. Since then, CCD has provided many projects and events for Cromwell residents to enjoy.

Nationally, some states use Creative and some states use Cultural. The names are interchangeable. Elizabeth (Liz) Shapiro oversees the Connecticut Office of the Arts and the State Historic Preservation Office. Her title is Director of Operations, Museums and Historic Preservation, and she assures us that Creative can remain the name used in Cromwell with State Cultural District as a sub-heading.
The State requires that application efforts are made through Cromwell's regional district, Shoreline Arts Alliance. Eric Dillner, President, has been entirely supportive in providing clarification of the State requirements. Both Liz and Eric offer that because the Cultural program is so new they are learning as they go particularly because every town and city approach the concept differently. Town Manager, Tony Salvatore, has spoken with Eric and can speak directly regarding their conversation and subsequent emails. Anthony Anthony, Director of Tourism and Marketing, is also part of the State Cultural District team. While "the District" is a specific location, State support is for all of Cromwell.
CCD has been working through the necessary steps for application, and Town Council approval remains the final step. Approval requires: a Resolution in support, setting up an Advisory Commission, and a "walkthrough" with State officials and Town Manager, Mayor, Council members or their designees.
The major benefit to the Town: access to grant money, access to free publicity, no cost other than action steps (time) listed above.
The major benefit to Cromwell residents: increased programming.
The major benefit to businesses: grant money and increased visibility.
A number of official and supporting documents are included in this packet.
CCD appreciates being able to bring this State program to your attention and your consideration of endorsing this application.

> Rethink How You See Cromwell

Cromwell Creative District is a registered 501 (c)3 nonprofit organization
CCD PROJECTS
MURALS
Local artists and volunteers design and install
murals throughout the District.
International Muralist ARCY creates for Main St.
North Side of Pierson Coal Building (Sewer Garage)
HISTORIC HOUSE AUDIO TOUR
Take a walk down memory lane. Visit Downtown
Cromwell and the surrounding area while listening
to an audio tour that extolls our rich history and
architecture.
SCARECROW SEARCH
Businesses \#inthedistrict together with CCD create
scarecrows to promote their services. Residents
and visitors are invited to participate in the search,
which includes various creative activities providing
fun for families and friends while invigorating
awareness.
COFFEEHOUSE
Local artists and performers of many genres are
invited to showcase their work in this annual event.
I


WHAT IS A CREATIVE DISTRICT? Creative Districts were developed by the Creative Districts were developed by the
National Endowment for the Arts (NEA) in order to renew blighted urban areas and forgotten Main Streets. History has shown that artists and creators bring vitality into areas where they work and live.


## GOALS

- Promote downtown Cromwell and help in the improvement of economic vitality
- Engage the community through cultural and artistic activities
- Help beautify the area to attract businesses, visitors, and residents with the eye to improving the community's image
- Create spaces for all levels of artistic or creative people to come together as a community and create lasting relationships

Help artists by connecting them to resources,
telling their stories, and promoting their art form

- Celebrate Cromwell and its rich historical and artistic side

ECONOMICS•COMMUNITY•CULTURE•ENERGY


## GET INVOLVED

If you wish to volunteer or become a All donations are tax－free and no matter the size，will help provide programs and activities for the entire community while improving cultural awareness．
We thank you for your support． Choosing a level of sponsorship is a great way to increase your business exposure while celebrating Cromwell＇s creativity． All proceeds benefit Cromwell．
CONTRIBUTION INFORMATION

Donations are tax deductible

PAYMENT INFORMATION Check Payable to Cromwell Creative District

Town of Cromwell－Mayor＇s Office
ATTN：Cromwell Creative District 41 West Street，Cromwell，CT 06416

NOIL甘W甘OJNI IJVINOJ
Don＇t forget to follow us on social media． <br> \section*{f 回 <br> \section*{f 回 <br> <br> Cromwell Creative District <br> <br> Cromwell Creative District <br> <br> f} <br> <br> f} upcoming event．
 cannot become a member，we also invite you to donate，volunteer，or attend an．
Every little bit helps!!

To become a member or sign up for our newsletter，email or visit our website： cromwellcreativedistrict＠gmail．com
www．cromwellcreativedistrict．org

First Name：<br>Last Name：<br>Agency／Org．



Subscribe to CCD newsletter
Add me to the Friends list

# Town of Cromwell Office of the Town Manager 

Nathaniel White Building 41 West Street
Cromwell, CT 06416

Anthony J. Salvatore, Sr.
Town Manager

Phone: (860) 632-3412
Fax: (860) 632-3435

Date: August 7, 2023
Mr. Eric Dillner
Chief Executive Officer
Shoreline Alliance for the Arts
63 Wall Street, Madison, CT 06443

Dear Mr. Dillner,
As Town Manager for the Town of Cromwell, I am writing to indicate Cromwell's support for a "Letter of Intent" to start the process of exploring the creation of a Connecticut Cultural District in Cromwell.
It sounds very exciting for our residents, visitors, and business associates in Cromwell's Creative District (CCD), a nonprofit already in its fifth year and fulfilling most of the requirements of the State's guidelines for Cultural Districts. CCD is also mentioned in our most recent Plan of Conservation and Development.

Thank you for the continuing work that you do to nurture Connecticut's Arts and Culture.
Sincerely,

- Anthony J. Salvatore

Town Manager
Town of Cromwell

## CROMWELL CREATIVE DISTRICT

### 8.4.23 Proposed list of Advisory Council subcommittee

Nonprofits
Cromwell Arts Alliance (their president already comes to CCD meetings) Cromwell Children's Coalition; President also owns a business \#inthedistrict Diversity Equity and Inclusion LGBTQ+
The Lions Club

Historical Society: Richard Donohue

Cromwell Recreation Director, Scott Kieras,
If he were to agree to be an advisor, would this be sufficient town representation?

If a meeting held once a year is sufficient and others as needed, then we could invite many to participate: your thoughts?

Chamber: Cromwell President, Cara Scianna

Cromwell Senior Center Director, Amy Saada
Cromwell Librarian, Kara Canney
Cromwell Youth Advisory Director, Sarah Maffiolini
Town Council member: ? Jack Henehan or Paula Luna, or...

Planning \& Zoning: Commissioners: Michael Cannata or Alice Kelly
POCD: staff, Stuart Popper

Business owner: Tony's Flour Shop, Tony Palmeiri
Business owner with gallery, Intuition Art Collective, Sage Chapman
Business owner artist: Made by Morgan Nicole: upcycles clothing
Business owner artist/influencer: Taylor Made - specialty hairstyling
Business owner hairstylist/school: Jessica's Color Salon

## CROMWELL CREATIVE DISTRICT

### 8.6.23 List of Cultural Assets <br> In and Out of Creative District

## In District

CCD Activities, open to all, held \#inthedistrict

1. Ongoing efforts to rehab the vacant, Town owned, "Sewer Garage." See separate material description and note that CCD is doing this on behalf of all nonprofits.
2. Coffeehouse: held prior to, during Covid virtually, and after Covid
3. Rock Hunt: CCD invites other nonprofits to join each spring ( 5 years)
4. Block Party/Summer Fest: now working with Town to be a part of Farmers Market
5. Audio Tour: first of more to come: historical houses \#inthedistrict
6. Scarecrow Contest: this fall is $5^{\text {th }}$ event: businesses \#inthedistrict create (with CCD help) displays for scavenger hunt by visitors.
7. Holiday Decorating Contest: this coming Nov/Dec is the $5^{\text {th }}$ event
8. Murals:
a. CCD created a mural and paid a professional muralist to paint on the north side of the "Sewer Garage" while they were leasing the building.
b. Pierson Park dugouts redesigned and painted coordinating with high school students
c. Sensory Path: Pierson Park kiddie area
d. WINGS: CCD invited other nonprofits to participate highlighting their nonprofits for visitors to take selfies. CCD provided all materials, helped with painting and installed all in Pierson Park
e. Public Parking Lot: Town has approved Paint Your Spot in the Parking Lot; due to EVOC station installs, painting to start this fall when asphalt is cooler
f. Paint by Number PBN: $360,8^{\prime \prime} \times 8$ " tiles were painted during Covid. This is a mystery mural fostering the idea of diversity, which will be installed Sept. 2023 on the east side of the now vacant Sewer Garage.
g. Business murals:
i. Cromwell Energy: at the end of Covid, an international mural artist living in CT wanted to get his hand back in and offered to create a mural at a significantly reduced cost. CCD coordinated this with the owner and artist.
ii. Rail 99 Tavern: CCD created and painted the mural on the side of the building facing Main St.
9. Mini Grant: CCD is offering a $\$ 500.00$ mini grant to businesses \#inthedistrict in keeping with the mission statement.
10. Interviews: CCD continues to interview business owners and Town officials who support the Creative District for print press.
11. Publicity: CCD's publicity chair maintains both Facebook and Instagram highlighting CCD activities, other programs held \#inthedistrict and monthly highlights of the business that wins the Scarecrow Contest. Works with Fire/Water Director, Recreation Director and Town Manager to have electronic and display boards provide awareness of
programming; provides press releases for three local papers: Rare Reminder, Cromwell Life, and The Chronicle; sends a bi-yearly Newsletter to approx. 400 friends and members of CCD.
12. Supports Trick R Trunk event that PTO puts on in the fall.
13. Rising Star Award collaboration with Cromwell Children's Association
14. Food Pantry, 24/7 at Cromwell Police Station, \#inthedistrict
15. Historic District: CCD pre-Covid, twice decorated a room in keeping the theme of the year; and during Covid, provided wreaths for sale to support their winter fundraiser

Cromwell Arts Alliance (CAA): Town-wide nonprofit; would hold meetings and events in rehabbed garage if available.

1. Paint nights: held in Cromwell Belden Library
2. Craft nights: held \#inthedistrict at Congregational Church meeting hall
3. Chalk the Walk at Cromwell Belden Library
4. Photography contests: some locations \#inthedistrict
5. Poetry event: held in Cromwell Belden Library
6. Scholarships: yearly offered to any artist of any age
7. Participates in CCD events: Rock Hunt, Holiday Decorating Contest, PBN, WINGS, and attends CCD's monthly meetings

Cromwell Children's Coalition (CCC): Town-wide nonprofit; would hold meetings and events in rehabbed garage if available.

1. Yard signs: Kindness is Contagious
2. Yearly Car Show fundraisers
3. Comedy Night fundraisers
4. Participates in CCD Rock Hunt, PBN and WINGS
5. Pumpkin Display for PTO Halloween event in Pierson Park
6. Rising Star Award: ceremony held in Pierson Park: CCD member brought idea to them and helped the concept get off the ground for two years before turning it over to them.
Central CT Community Women's Club (CCCWC): former Junior League
7. Provides Scholarships
8. Holds annual clothing drive
9. Participates in CCD Rock Hunt

Diversity, Equity and Inclusion (DEI): Town Committee; would hold meetings and events in rehabbed garage if available.

1. Town-wide survey for focused on broad DEI issues
2. Participates in CCD Rock Hunt, PBN and WINGS
3. Currently working on Unity Pole in Pierson Park Rose Garden
4. Currently is helping the LGBTQ+ Town Committee until new leadership is found

LGBTQ+: Town Committee; would hold meetings and events in rehabbed garage if available

1. Tried to have Town approve a Pride crosswalk \#inthedistrict similar to the one in Middletown. The Town would not approve at that time.
2. Held an art event held in Town Hall in which all were encouraged to submit art celebrating the LGBTQ+ community.
3. During June, members support the parade held in Middletown
4. Two businesses \#inthedistrict openly support the LGBTQ+ community

The Lions Club: Town-wide nonprofit; would hold meetings and events in rehabbed garage if available. As a national organization, they provide support for all the national endeavors. They have only recently reopened in Cromwell.

1. Participates in CCD Rock Hunt and WINGS

The Historic Society: nonprofit \#inthedistrict

1. The historic building they maintain is open to the public and provides a wealth of information.
2. Richard F. Donohue, director, provided much of the copy for the CCD Audio Tour
3. Donohue writes a monthly piece for Cromwell Life on various historic events in Cromwell.
4. Season Holiday fundraiser, open to the public

Cromwell Town Staff events: due to cramped spacing in Cromwell Town Hall, CCD has offered the use of the rehabbed Sewer Garage to Recreation, Seniors and Youth Services when the building is not in use by nonprofits, which will have the right of first refusal.

1. Pierson Park, \#inthedistrict: multiple activities are held in the park including Movie Night
2. Riverport Landing, \#inthedistrict: Cromwell Farmers Market, held June - September
3. Cromwell Landing, \#inthedistrict: Seniors hold events; Fishing off a new pier; families picnic with help of Town grills
4. Holiday on Main: a town Green \#inthedistrict offers a yearly festive event
5. Memorial Day parade: currently run by a Cromwell resident, it begins and ends at the town green and much of the route is \#inthedistrict

Intuition Art Collective: https://intuitionartcollective.com/ \#inthedistrict located in the former Cromwell Train Station, provides an art gallery, creates her own tattoos, and holds small events including the first CCD Business Associates gathering
Made and Taylored:https://www.tiktok.com/@madeandtaylored/video/7261344845376081198?lang=en \#inthedistrict, Taylor Burgos, influencer
Made by Morgan Nicole: https://www.shopmadebymorgannicole.com/ \#inthedistrict, artist Morgan, upcycles fabric and used clothing into new apparel
Peaceful Chaos Yoga: https://www.peacefulchaosyoga.com/ Jeannine Moran provides inclusive yoga for all body types and supports nonprofits offering lessons, often in Pierson Park, remitting a portion of sales

Richard F. Donohue: https://www.rfranklindonohue.com/ music lessons \#inthedistrict and concerts and historic presentations both in and out of district

## Other Cultural Assets

## Cromwell Town Services:

1. Recreation: multiple programs are offered at Town Hall for children through Seniors
2. Seniors: multiple programs in art and theater
3. Youth Services:
4. Cromwell Belden Library offers many programs stretching the idea of libraries just for books, holding gardening opportunities in Watrous Park, learning activities for children, e.g. Egg to Chick
5. Watrous Park: multiple activities including new tennis courts and splash pad
6. Bike Path: provided by Mountain Bikes

Ann Grasso, artist providing collaborative events, e.g. Tea Connecting Cultures

Company N Tempo: Music and Dance Studio providing lessons and public programs/shows
Covenant Living of Cromwell, ArtReach: Local retirement community provides a resident run program, biannually inviting the public to exhibitions in the Event Center

Cromwell Frame N Art: supportive of cultural events; sells art and framing

## Cromwell Schools:

1. Edna C. Stevens elementary: yearly art show
2. Cromwell Middle School: yearly theater show
3. Woodside Intermediate School: vibrant music program and art room
4. Cromwell High School: public performances of band and musical theater shows

New England Dance: offers dance and yoga
Access to cultural events in Middletown, Hartford, and surrounding towns.


House Bill No. 6939

## Public Act No. 19-143

## AN ACT CONCERNING THE ESTABLISHMENT OF MUNICIPAL CULTURAL DISTRICTS.

Be it enacted by the Senate and House of Representatives in General Assembly convened:

Section 1. (NEW) (Effective October 1, 2019) (a) As used in this section:
(1) "Municipality" means any town, city, borough, consolidated town and city or consolidated town and borough; and
(2) "Regional service organization" means an organization designated by the Commissioner of Economic and Community Development as a regional provider of arts and cultural leadership for the support of state and municipal economies.
(b) Any municipality may, by vote of its legislative body and in conformance with the standards and criteria formulated by the Department of Economic and Community Development, establish within its confines a cultural district or districts to promote the educational, cultural, economic and general welfare of the public through the marketing of arts and culture attractions, the encouragement of artists and artistic and cultural enterprises and the promotion of tourism.
(c) In each municipality that establishes a cultural district or districts pursuant to subsection (b) of this section, such municipality shall establish a cultural district commission. The legislative body of such municipality, in consultation with the Commissioner of Economic and Community Development, shall determine the number of members to serve on such commission, the term of such members and the manner in which such members are appointed and in which any vacancy on such commission is to be filled. Such legislative body shall authorize such commission to exercise any power and perform any duty necessary or desirable for the purpose of carrying out the provisions of this section, including, but not limited to, (1) consulting and collaborating with said commissioner and regional service organizations for assistance with marketing, advocacy and other efforts, and (2) applying for or soliciting and accepting any grant, contribution, gift, bequest, devise or other donation from any source.
(d) The legislative body of any municipality may make appropriations for the purpose of carrying out the provisions of this section.

Approved July 12, 2019


Connecticuŕ
Department of Economic and
Community Development
Office Of The Arts
Cultural Districts
Legislative Statute Cultural Districts (Legislative Statute- An Act
Concerning the Establishment of Municipal
Cultural Districts effective October 2019)

CULTURAL DISTRICT
DEFIITION
A Cultural District is a specific area of a city or town identified by the municipality that has a number of cultural facilities, activities and/or assets - both for profit and nonprofit.

A walkable, compact area that is easy for visitors to recognize. $>$ A center of cultural activities - artistic and economic.
$>$ A place in your city/town where community members
congregate, and visitors may enjoy those places that make a
community special.

WHY ESTABLISH A CULTURAL
DISTRICT?

ASSESS READINESS Cities and towns should
assess their readiness to
establish a Cultural District.
Confirm if your city or town is eligible by reviewing the Standards \& Criteria.

STANDARDS AND CRITERIA


The municipality must form
The municipality must form
a Cultural District
Commission.
memuntipality must pass a

resolution following the

STANDARDS AND CRITERIA continued

MAPPING
The map should show the boundaries of the proposed Cultural District and where the district is in the municipality (color maps are best).
The map should include the following:

- Cultural facilities
- Artistic spaces
- Creative businesses
- Historic sites
- Locations of cultural activities


[^0]COMMISSION
 CULTURAL DISTRICT

Members

Members continued
A city, town or borough may elect to include additional
representatives. This will depend on the assets in the Cultural District and the district's goals. They can be from:

## - Tourism

## - Historic Preservation/History

- Leisure Industry (including hotels and similar businesses)
- Educational Institutions
- Economic/Community Development

THE CULTURAL DISTRICT COMMISSION SHOULD BE RESPONSIBLE FOR DEVELOPING A MANAGEMENT PLAN AND PROVIDE
OVERSIGHT WITH IMPLEMENTATION.
THE CULTURAL DISTRICT COMMISSION SHOULD CONVENE ON A REGULAR BASIS AND OPERATE IN ACCORDANCE WITH MUNICIPALITY'S GOVERNANCE STRUCTURE.


Duties and Procedures continued
THE CULTURAL DISTRICT COMMISSION MUST DEVELOP:
$\square$ GOALS AND OBJECTIVES
$\square$ A MANAGEMENT PLAN
$\square$ A CULTURAL ASSETS MAP AND INVENTORY
$\square$ A MARKETING PLAN*
$\square$ GOALS AND SUCCESS MEASURES FOR THE DISTRICT
The Department of Economic and Community
Development, including the Office of the Arts and the Office
of Tourism, and Designated Regional Service Organizations
are committed to supporting the formation, development
and establishment of Cultural Districts.

## All of the above agencies/organizations can provide

[^1]

TYPES OF INVESTMENT IN CULTURAL
DISTRICTS:
TYPES OF INVESTMENT IN CULTURAL
DISTRICTS:
I PROMOTION OF CULTURAL DISTRICT BY CT OFFICE OF TOURISM AND
RECOGNITION ON STATE'S TOURISM WEBSITE, CTVISIT.COM
PROMOTION OF CULTURAL DISTRICTS BY CT OFFICE OF THE ARTS
PROMOTION OF CULTURAL DISTRICTS BY LOCAL DESIGNATED REGIONAL
SERVICE ORGANIZATION (DRSO)
SUPPORT FROM DRSO'S (I.E., TIME, EXPERTISE, CONSULTING, ETC. AS
OTHER INVESTMENT OPPORTUNITIES AS THEY BECOME AVAILABLE
SUBMIT (ELECTRONICALLY) THE FOLLOWING DOCUMENTS TO CT OFFICE OF THE ARTS FOR REVIEW:
COPY OF RESOLUTION FROM THE CITY COUNCIL/BOARD OF SELECTMEN (SEE SAMPLE RESOLUTION)
MASTER MAP: PLEASE PROVIDE A MAP OF THE CULTURAL DISTRICT
LIST OF CULTURAL ASSETS, INCLUDING CULTURAL EVENTS HELD AT LOCATIONS WITHIN THE PROPOSED CULTURAL DISTRICT
LIST OF AVAILABLE MUNICIPAL RESOURCES THAT WOULD SUPPORT. AND/OR BENEFIT CULTURAL DISTRICT (EX. TAX CREDIT, INCENTIVES, ETC.)
OFFICIAL LEGAL DOCUMENTS ON ZONING OVERLAPS OR ORDINANCES RELEVANT TO THĖ CULTURAL DISTRICT, SUCH AS EXISTING ARTS OR HISTORIC DISTRICT (IF APPLICABLE)
MARKETING MATERIALS, IF RELEVANT TO THE CULTURAL DISTRICT

To qualify for State's investment of resources
SITE VISIT
AMEETING WITH THE CHIEE ELLECTED OFFICIAL AND/OR DESIGNEE AND/OR OTHER
RELEVANT MUNICIPAL EMPLOYEES
A WALKING TOUR OF THE PROPOSED CULTURAL DISTRICT
A MEETNG WITT THE CULTURAL DISTRICT COMMISION/COMMITTEE MEMBERS AND
APPRORRATE STAKEHOLDERS TO HEAR ABOUT THE GOALS, OBJECTIVES AND PLANS FOR
THE CULTURAL DISTRICT

## Sustainable CT Alignment

(In progress) Municipalities participating in Sustainable CT may be able to meet the criteria and received points for Action Item 3, Vibrant and Creative Cultural Ecosystems, through the Cultural District designation. Sustainable CT municipal participants are eligible to apply for Community Matching Funds. Community
 that align with Sustainable CT actions and Community Match
Fund projects helps towns earn points towards certification.

## $\underset{\substack{\text { ADDIIIONAL } \\ \text { RESOURCES }}}{ }$

$\underset{\substack{\text { ADDITIONAL } \\ \text { RESOURCES }}}{ }$

## CROMWELL CREATIVE DISTRICT

## Short Form from State

## SUBMIT (ELECTRONICALLY) THE FOLLOWING DOCUMENTS TO CT OFFICE OF THE ARTS FOR REVIEW:

## LETTER OF ENDORSEMENT FROM CHIEF ELECTED OFFICIAL

- Included in packet

COPY OF RESOLUTION FROM THE CITY COUNCIL/BOARD OF SELECTMEN (SEE SAMPLE RESOLUTION)

- Still required

MASTER MAP: PLEASE PROVIDE A MAP OF THE CULTURAL DISTRICT

- CCD map created by Jon Harriman, included in packet

LIST OF CULTURAL ASSETS, INCLUDING CULTURAL EVENTS HELD AT

- Included in packet

LOCATIONS WITHIN THE PROPOSED CULTURAL DISTRICT

- Map legend shows "some" - can be expanded if Council approves LIST OF AVAILABLE MUNICIPAL RESOURCES THAT WOULD SUPPORT AND/OR BENEFIT CULTURAL DISTRICT (EX. TAX CREDIT, INCENTIVES, ETC.)
- Per Stuart Popper, none at this time although Town does offer CAA and CCD monetary support, yearly.
OFFICIAL LEGAL DOCUMENTS ON ZONING OVERLAPS OR ORDINANCES RELEVANT TO THE CULTURAL DISTRICT, SUCH AS EXISTING ARTS OR HISTORIC DISTRICT (IF APPLICABLE)
- Historic District can be added to current Creative District upon Council and Historic Society approval
MARKETING MATERIALS, IF RELEVANT TO THE CULTURAL DISTRICT
- Town Library, Rec, and Senior; and nonprofit materials are available.


## AUTHORIZING RESOLUTION OF THE

## Town of Ridgefield Board of Selectmen

## CERTHICATION:

$\mathrm{I}_{\text {, }}$ Wendy Ganion Lionetti, Town Clerk of the Town of Ridgefield, do hereby certify that the following is a true and correct copy of a resolution adopted by the Town of Ridgefield Board of Selectmen at its duly called and held meeting on August 12,2020 at which a quorum was present and acting throughout, and that the resolution has not been modified, rescinded, or revoked and is at present in full force and effect

RESOLVED; that the Board of Selectmen voted unanimously to support an application with the State of Connecticut Department Economic and Community Development to establish a Cultural District in Ridgefield, and

FURTHER RESOLVED, that Rudy Marconi, as First Selectman of the Town of Ridgefield, is authorized and directed to execute and deliver any and all documents on behalf of the Town of Ridgefield Board of Selectmen and to do and perform all aet and things which he deems to be necessary or appropriate to carry out the terms of such documents, including, but not limited to, executing and delivering all agreements and documents contemplated by such documents.

The undersigned further certifies that Rudy Marconi now holds the office of First Selectman and that he has held that office since 1999,

IN WITNESS WHEREOF: The undersigned has executed this certificate this 15 day of March
2021.



8117123
Dear Town Council Member,
\&, Anntlabenty, a Hemlock lout, cromwell was denied local defleval due to back taxes owed. My Home CT paid my taxes past due. Since 4 am low income, 9 need the deferral program.

Thank you, Aron Flaberty


Town of Cromwell<br>Assessor's Office<br>11 West Street<br>Cromwellcto6416<br>860.6325442

CiSH A Rughiero 1sistaith Assessor
lune 16,2023
AMClaherty
2 Hemuck Court
Cronvell, C106416

## Account $, \quad, \quad 00044700$ <br> Property Lddrest, 2 HEMLOCLCOURT

## Dear Applicant.




 3our Guy 202 Realestatebulgorthe Ocober 2022 Grand What

## As sessmentidxemptions:

Gross Assessinentryy kh.9 90
Exemplions
1.000

Net Assessment
16950

## Tax Credits (dolars).

 to back taxes owed. Stale benefinamount and Deferal

## Balanceshowabelow.

Statelloneowner's Pieglam.

## \$1,000.00

## 

## 

INowhavan, gustrons regarding vurdefered balace pleasecontact the tax Collectors effce



 Sou vithany guestionst


TOWN OF CROMWELL
HUMAN SERVICES \& SENIOR CENTER
TOWN HALL, 41 WEST STREET
CROMWELL, CT 06416
(860) 632-3449 FAX (860) 632-3446

August 21, 2023

Re: Tax Deferral Appeal

To: Town Council Members
On August 17, 2023, I received a tax deferral appeal from Ann Flaherty, 2 Hemlock Court. Ms. Flaherty applied for the deferral program on March 17, 2023 and she received a denial on June 16, 2023 due to back taxes owed. A requirement of applying for the Town Tax Deferral Program is you must be current on your taxes. Ms. Flaherty has recently brought her taxes current with the help MyHomeCT program and would greatly benefit from the Deferral Program.

The appeal procedures state that the Senior Services Director shall report the notice to the Town Council for their consideration and may make a recommendation to the Town Council as to a decision. In this case, I would recommend approval as the resident is now current and would greatly benefit from the program financially.


# TOWN OF CROMWELL - TOWN COUNCIL TOWN HALL COUNCIL CHAMBERS 41 WEST STREET, CROMWELL, CT 06416 REGULAR MEETING MINUTES 

| Wresent: | Wednesday, August 9, 2023 at 7:00 p.m. <br> Also Present: <br>  <br>  <br>  <br>  <br>  <br>  <br> Councilwoman J. Donohue, Councilman A. Waters, Councilman <br> J. Demetriades, Councilwoman P. Luna |
| :--- | :--- |
| Town Manager Salvatore, Finance Director Sharon DeVoe, Town Engineer <br> Jon Harriman, Chief Sifodaskalakis, Public Works Director Lou Spina, <br> Attorney Weinstock, Andrew Bittner, CEO Guaranteed Clean Energy (via <br> Zoom), Tom Fernandes, Guaranteed Clean Energy, Joe Cermola, III, <br> President of Cardinal Engineering Associates; and Darin Lemire, Project <br> Engineer, Cardinal Engineering Associates |  |

## A. CALL TO ORDER

Mayor Fortenbach called the meeting to order at 7:42 p.m.
RECvED FR REOD Aus 1672023 0022a
B. PLEDGE OF ALLEGIANCE

The Town Council stood to recite the Pledge of Allegiance.

Johm Doyle Toul CE Chermbil: OT
C. APPROVAL OF AGENDA

Mayor Fortenbach proposed amending the agenda to include, under letter " $E$. PRESENTATION FROM GUARANTEED ENERGY, possible action."
MOTION made by A. Waters and SECONDED by J. Demetriades to approve the agenda. All in favor.
D. EXECUTIVE SESSION

1. Ratify Police Sworn Union Contract (action possible)
2. Ratify Police Non-Sworn Union Contract (action possible)

MOTION made by P. Luna and SECONDED by J. Henehan to invite Town Manager Salvatore, Chief Sifodaskalakis, Finance Director Sharon DeVoe and Attorney Weinstock into Executive Session. All in favor.

The Town Council entered Executive Session at 7:43 p.m.
MOTION made by J. Donohue and SECONDED by A. Waters to come out of Executive Session. All in favor.

The Town Council came out of Executive session at 8:24 p.m.

MOTION made by A. Waters and SECONDED by J. Polke to ratify the Police Sworn Union Contract. All in favor.
MOTION made by A. Waters and SECONDED by J. Henehan to ratify the Police Non-Sworn Union Contract.
All in favor.
E. PRESENTATION FROM GUARANTEED CLEAN ENERGY (action possible)

Tom Fernandes and Andrew. Bittner, CEO (via Zoom), were in attendance to present an overview of Guaranteed Clean Energy. GCE are specialists at serving public entity clients. GCE's mission is to provide a strategic specialty around finding grants and incentives and creating capital that enables you to upgrade your community around energy and sustainability infrastructure. See Attachment $A$.

After some discussion, it was decided that the Town Council would enter into an agreement with Guaranteed Clean Energy.

MOTION made by A. Waters and SECONDED by J. Polke to authorize Town Manager Salvatore to enter into an agreement with Guaranteed Clean Energy. All in favor. Town Manager Salvatore will keep the Town Council updated of any workings with Guaranteed Clean Energy.

## F. COMMISSION CHAIRMAN REPORTS/LIAISON REPORT/STAFF REPORTS

1. CMS Building Committee

A report was provided to the Town Council in their packets from CMS Building Committee Chairwoman Rosánna Glynn. See Attachment B.

Director of Human Services, Amy Saada, submitted a report to the Town Council. See Attachment $C$.

Director of Recreation, Scott Kieras, submitted a report to the Town Council.
See Attachment D.

## G. MAYOR'S UPDATE

- The West Street sidewalk project has begun.
- There are five baseball and softball fields that have been renovated or will be completed; the field adjacent to the Police Department at Pierson Park and the two rear fields in Watrous Park. The High School Varsity baseball and softball fields have been completed.
- Employee Handbooks have been printed and distributed. The handbooks are also available on the employee shared drive.
- The Engineering Department continues to work on the improvements that are going to be part of the grant for Pierson Park.
- The CMS Building Project is continuing to move ahead.
- The Cromwell Health Department is sponsoring a Seasonal Vaccination Clinic; September 13th, October 11th and November 8th.


## H. TOWN MANAGER'S UPDATE

The Town Manager provided his report in the packet for the Town Council.

## I. FINANCIAL/FINANCE DIRECTOR'S UPDATE

1. Budget Report

Finance Director Sharon DeVoe was in attendance to present her budget report and to answer any questions of the Town Council.
2. Approve an interdepartmental transfer to Central Services from Employee Benefits in the amount of $\$ 2,000$.

Town Manager Salvatore explained that this is a normal end-of-the-year transfer. Finance Director DeVoe explained further that the line item for legal notices and the cost of paper was higher this year; which are part of Central Services.

MOTION made by J. Donohue and SECONDED by P.Luna to approve an interdepartmental transfer from Employee Benefits to Central Services in the amount of $\$ 2,000$. All in favor.

## 3. Tax Refunds

Motion made by A. Waters and seconded by J. Henehan to approve Tax
Refunds \#1-5.
In favor: J. Polke, J. Henehan, J. Donohue, A. Waters, J. Demetriades, P. Luna
Abstention: S. Fortenbach
Motion carried.

## J. CHIEF OF POLICE'S UPDATE

Chief Sifodaskalakis was in attendance and presented his report to the Town Council. The two officers who recently graduated from the Academy, Officer Visconti and Officer O, are officially certified and working on their own.

Sergeant Steven Penn has been selected to be the next Captain of the Cromwell Police Department. Once the Town Manager approves, Sergeant Penn will be sworn in on August 21, 2023 at 1:00 in the atrium of Town Hall.

A new dispatcher has been hired and her name is Catherine Evans. Kate will start on August 21, 2023.

Chief Sifodaskalakis gave a special thanks to Savannah and Alyssa for their generous donation. They held a lemonade stand and made $\$ 177.00$. They donated the entire $\$ 177.00$ to Animal Control Officer Gagnon for a "Special Needs for Pets Fund." They did a great job.

## K. PUBLIC WORKS DIRECTOR'S UPDATE

Public Works Director Lou Spina was in attendance and presented his report. He mentioned the OSHA informal conference, which was held on August 2, 2023, in Town Council Chambers. The premise of that meeting was to discuss the violations that they did find during their inspection in April. Some of the violations were corrected immediately and we were able to cut the OSHA fines by fifty-percent, and we are still abating them as we speak. The training division of OSHA is going to provide us with inperson training, free of charge.

Councilman J. Demetriades asked Director Spina what types of violations were cited and the total cost of the fines. Director Spina stated that the fines were originally $\$ 13,800$, reduced to $\$ 6,900$. The violations included cardboard in a cabinet, extension cords being used for appliances and some grinder guards were over the $1 / 8^{\prime \prime}$ requirement. Also, some of the policies and training needs to be updated or revised. Director Spina stated that he believes that $90-95 \%$ of it is good and valid, but that it just needs to be revised.

## 1. Drainage Study Presentation

Town Engineer Jon Herriman introduced Joe Cermola, III, President of Cardinal Engineering Associates, and Darin Lemire, Project Engineer. Mr. Cremola conducted the presentation. The presentation focused on four priority areas where flooding has been a concern. See Attachment $E$.
L. CITIZEN COMMENTS (limited to two minutes per speaker, please be respectful) Joan Foose was in attendance from the Cromwell Creative District. Ms. Foose stated that Project Wings, along with five other non-profit organizations in town, has been completed. The CCD provided all of the materials, managed all the schedules and had the wings installed. There are six wings on display in Pierson Park, beyond the pavilion, along the walking path. The CCD hopes that residents will take the time to enjoy them, pose with them, take pictures and post on social media to get the word out and spread the news.

The CCD would like to thank the members and painters from the following groups: Cromwell Arts Alliance, Cromwell Lions, Cromwell Children's Coalition, LGBTQ+, Diversity, Equity and Inclusion, Amy Saada, for the use of the Senior Center, and the Maintenance staff at Town Hall.

James Rude, 25 Highridge Road, read his letter about the BerryDunn presentation and Cultural Assessment Report. See Attachment F.

## M. NEW BUSINESS

1. Discussion and possible action to amend the Retirement Plan Ordinance S54-16 and S54-22. See Attachment G.

Town Manager Salvatore proposed changing the Retirement Plan Ordinance to change the vesting from ten years to five years.

Councilman J. Demetriades recused himself from the discussion. After some discussion, it was decided that it wasn't quite clear in the memo from Town Manager Salvatore to the Town Council, that a change in the Retirement Plan Ordinance was what is being proposed.

MOTION made by P. Luna and SECONDED by J. Henehan to amend the Retirement Plan Ordinance 554-16 and S54-22.
In favor: S. Fortenbach, J. Henehan, J. Polke, J. Donohue, A. Waters, P. Luna
Abstention: J. Demetriades
Motion carried.
N. TOWN RESPONSE AND DISCUSSION REGARDING BERRYDUNN'S FINDINGS AND RECOMMENDATIONS
Town Manager Salvatore distributed the "Town Manager's Response to BerryDunn's Organizational Culture Assessment and Prioritized Recommendations" to the Town Council. See Attachment $H$.

See Attachment l. Draft message regarding the strategic plan offering BerryDunn would like to make available.

After some discussion, it was decided that the Town Council will hold a workshop in order to further discuss BerryDunn's Organizational Culture Assessment, proposed Mission Statement and Strategic Plan.

## O. APPROVAL OF MINUTES

1. July 12, 2023 Regular Meeting Minutes

MOTION made by J. Henehan and SECONDED by P. Luna to approve July 12, 2023 Regular Meeting Minutes.
In favor: S. Fortenbach, J. Henehan, J. Poike, A. Waters, J. Demetriades, P. Luna Abstention: J. Donohue
2. July 18, 2023 Special Meeting Minutes

MOTION made by J. Henehan and SECONDED by P. Luna to approve July 18, 2023 Special Meeting Minutes.
In favor: S. Fortenbach, J. Henehan, J. Polke, A. Waters, J. Demetriades, P. Luna
Abstention: J. Donohue
P. APPOINTMENTS

None.
Q. INFORMATIONAL ITEMS

The Town Manager provided a letter of achievement from the Government Finance Officers Association (GFOA) to the Town Council. See Attachment J.
R. ADJOURN

MOTION made by J. Dononhue SECONDED by J. Henehan to adjourn. All in favor.

The meeting adjourned at 10:30 p.m.

Respectfully submitted,



# Atachment $B$ 

## Building Committee

cromwell middleschool

Town Council Report
Aug. 9, 2023
As of $8 / 1 / 23$

Last month the CMS and Central Office Building Projectreceived site plan approval from the Planning and Zoning Commission. The approval included conditions to incorporate feedback from town staff. Perkins Eastman and Newfield Construction are actively working to incorporate all this feedback.

The team has been actively reviewing color palettes for both the exterior and interior finishes in the school. These discussions will continue through August.

Perkins Eastman finished the construction documents July 28. This is the final design phase. The project then moves into document review and approvals with construction bidding to begin in October. Another estimate will be prepared based on the Construction Documents.

The project remains on track for construction to begin in January 2024.

Respectfully Submitted,
Rosanna Glynn
Chair, CMS Building Committee

Citizen's Comments- Town of Cromwell CT Town Council Meeting August 9, 2023 James Rude, 25 Highridge Road
lobserved the BerryDunn presentation and read the "Cultural Assessment" report. It is clear that significant change is necessary.

I encourage the Town Council to move quickly to adequately fund, in a timely manner, the implementation of the recommendations contained in the reportmany of which relate to basic functions of any organization. Of note:
$>"$ current employee handbook is dated 2007, was last revised in 2009, and predates the current Council/Manager form of government" and
$>$ "last changes to job descriptions may have been in 2002"
Key findings and recommendations are clearly delineated. Of significance is the need for a separate Human Resources leader. A detailed workplan with realistic completion deadlines is required, including ongoing periodic \& public status reporting.

Two report findings are particularly disquieting.
>"BerryDunn observed two monitors with closed-circuit live feeds from Town buildings and parking areas are continuously displayed in the town manager's office" and
>"Examples were provided of the town manager's style and behavior negatively impacting perceptions of his openness...", referred to in BerryDunn's oral presentation as the Town Manager's "demeanor"

The tone set at the top of any organization usually pervades the entire organization. Cultural change must start at the top and be embraced by all leadership personnel in order to be successful. The American Psychological Association defines the noun trust as "reliance on or confidence in the dependability of someone or something" and defines the verb trust "to have trust in someone or something". The Town Council, the Town Manager and all Town employees need to proactively move the organization's culture forward to improve organizational trust. And Cromwell voters need to hold the Town Council accountable.

Thank you.

# Town of Cromwell Office of the Town Manager 

Nathaniel White Building 41 West Street
Cromwell, CT 06416
Anthony J: Salvatore, Sr.
Town Manager

Phone: (860) 632-3412
Fax: (860) 632-3435

To: Town Council
From:
Anthony J. Sal
Town Manage,
RE: Pension Plan
August 9; 2023
The Pension Board met this morning and discussed a request from a Town employee to change the vesting in the Pension Plan. After discussion, the Pension Board is recommending reducing the vesting from 10 years to 5 years and changing early retirement from age 55 and 15 years to age 55 and 10 years. The Pension Board perceives this as a retention tool in keeping employees.

# Town of Cromwell Office of the Town Manager 

Nathaniel White Building
41 West Street
Cromwell, CT 06416

Phone: (860) 632-3412.
Fax: (860) 632-3435

## Memo

TO: Mayor and Town Council

FROM: . Anthony J. Salvatore, Town Manager

DATE: August 9,2023

RE: Town Manager's Response to BerryDunn's Organizational Culture Assessment and Prioritized Recommendations

## Table 4.1.1: Findings and Recommendations by Category: Fiscal Transparency and Collaboration

1. Develop a standard departmental budgeting process that provides department supervisors and managers an opportunity to review and provide feedback about the department budget before it is submitted to Town Council:
a. The purpose of this recommendation is to ensure all levels of staff have an input in the annual budget process and to ensure their concerns are heard. Supervisors and managers must seek input from staff in adherence to this recommendation.

In preparation of Department Heads compiling their department's budget, they always consult with their staff. For example, it would not be possible for the Police Department or the Public Works Department to prepare a budget without addressing the needs expressed to them by their staff.

There is no limitation for Department Heads to give budget presentations to the Town Council. In consultation with Mayor Faienza, it was decided that we did not need every department head to be present. They were and are always welcome to come and speak but it was and is not mandatory. We felt that the Police and Public Works Departments
should attend to answer any questions and any other departments that I felt would be necessary but it is ultimately up to the Jown Council if they want them to be present.
2. Establish and implement an annual budgeting process that requires all Town department heads' to be invited to the Town's public budget meetings:
a. The purpose of this recommendation is to support a culture of transparency and collaboration.

The Town does have a standard departmental budgeting process that provides department supervisors and managers an opportunity to review and provide feedback on their department budgets before they are submitted to Town Council. Prior to meeting with the Town Manager and Director of Finance, department heads meet with their staff to determine departmental needs. The budgeting process is clearly outlined in the Town Charter; Article Vill Annual Budget and Financial Procedures, Sections 8.02 and 8.03.
3. Develop and implement a standard performance evaluation process for all employees. a. The purpose of this recommendation is to supporf personal and professional growth, enable employees to reach their full potential; establish a culture of productivity and achievement, and foster a collaborative work environment.

This is something the Town would consider doing. However, it has to be negotiated with each Union before this could be implemented.
4. Develop and distribute a statement regarding the Town's support of family member employment and clarify the exceptions.
a. The purpose of this recommendation is to clarify the Town's hiring policies regarding the employment of family members.

The Town has a nepotism policy which has always been included in the Employee. Handbook. It also was recently included in the updated Employee Handbook. In addition, in 2016, a legal opinion was obtained and shared regarding this policy and it was concluded that the Town was not in violation of the policy.
5. Assign all Town employees and Town Council members the State of Connecticut's Ethics online course, or similar, as required training with disciplinary implications if not completed by the due date. It is strongly recommended council members also each complete the same training that employees complete.
a. The purpose of this recommendation is to guide the council and employees in making choices that align with the organization's principles and are in the best interest of the residents.

Town employees are required to participate in the Culture of Civility Creating a Harassment Free Workplace (CT) which includes a section on Ethics. With regards to

Town Council members, the Town may request that Council members take the State of Connecticut Ethics online course, however, it cannot be mandated.
6. Distribute finalized job descriptions to current employees and establish a distribution process for new employees.
a. The purpose of this recommendation is to ensure all stakeholders understand job roles and descriptions and have access to the șame information.

Job descriptions have been sent to the Unions and to all Department Heads. The Department Heads will provide their staff with a copy of the updated job descriptions. All job descriptions will be kept on file in the Town Manager's and Human Resources Office.
7. Standardize a definition and process for setting policy (obtaining council input when appropriate), procedures, and establish a consistent method for sharing updates and accessing.

Town Charter Section 4.02 Personnel System states that Town Council shall provide for the establishment, regulation and maintenance of a system governing personnel policies for effective administration of the departments of the Town.
Policies are approved by the Town Council. Therefore, it is already established Town Council input is required. Procedures and guidelines are prepared by administrators or department heads. Historically, the Town Manager's Office sends an email to all employees when a new policy has been established. Likewise, within individual departments for procedures and guidelines from their Directors. Moving fọrward, all existing and new policies will be added to the Employee Resources Shared Drive in addition to being emailed.
8. Explore whether all existing policies and procedures are immediately available to all employees and have been updated within the last twelve months.

All existing policies are available to employees in the Employee Handbook. All future employees will receive a copy of the Employee Handbook. Additionally, the Employee Handbook including all policies is located on the Employee Resources Shared Drive.

If there is a guideline or procedure written by the Town Manager, it will also be sent to employees and will be placed in the Employee Resources Shared'Drive.
a. The purpose of these recommendations is to streamline a procedure and processes for establishing policy, requiring council input, and disseminating policies in a consistent format for access and accountability.
See above response to \#8.
9. Review and explore a staff IT position. a. The purpose of this recommendation is to ensure the.Town has access to the support, tools, and equipment they require to do their jobs.
The Town does not have internal IT staff. IT services are provided by a consultant. However, the consultant's staff member is on-site Mondays, Wednesdays, and Fridays of each week.

At budget time, we can explore looking at alternatives to IT as well as expanding the services currently provided.
10. Establish process for equitable staff development of employees across departments and job types. a: The purpose of this recommendation is toensure all staff have access to continuing professional education opportunities and development opportunities to allow growth and progress.
The union contracts allow for a specified amount of tuition reimbursement for each employee. Department Heads are also encouraged to send staff members to training funded by their department budgets.
11. Clarify fequired and preferred training and certificationsiby position. Include required training and certifications in job descriptions. Work with department heads to confirm cerifications and trainings that would be beneficial to the position.
a. The purpose of this recommendation is to ensure staff understand the required trainings and certifications they can receive for their position.
The Town currenitly encourages staff members to obtain certifications and trainings. For example, in the Town Clerk's Office; Tax Office, and Assessor's Office, employees are encouraged and some employees are even required to become cerified or licensed. The required certifications or licenses are outlinied in job descriptions.
12. Establish and distribute an accurate organizational chart to all employees that includes employee names and titles. Establish a process to distribute the organizational chart to new employees, (Police Department names and roles may be omitted.) a. The purpose of this recommendation is to ensure staff know their organization structure and to ensure a proper and known escalation and reporting process.

We do have an organizational chart that is included in budget books under each deparitment and can be cross referenced by position to employee titles. We will explore adding an organizational chant to the Employee Handbook.

## Table 4.1.3: Findings and Recommendations by Category: Leadership Development

1. Explore, develop, and implement a plan for Town leadership succession, including a leadership development curriculum:
a. The purpose of this recommendation is to ensure staffknow leadership and position succession, to ensure a consistent process for succession, and to ensure new leaders have the skills and knowledge necessary to properly execute their assigned duties and responsibilities.

Since BerryDunn used the Town Manager as an example, there is an entire section within the Charter, Article III, Section 3.01 that addresses the process for which the Town Manager position would be filled in the event that position became vacant.
For all other positions, individual department heads are encouraged to bring staff along. for advancement within their respective departments.
2. Explore the Town Manager's affiliations to organizations, such as the ICMA, whose purpose is to create excellence in local governance by developing and fostering professional local government management worldwide. a: The purpose of this recommendation is to give the Town Manager access to benefits such as 1 -on-1 coaching with ICMA Coach Connect and to improve understanding of management.
We will explore this.
3. Publish and distribute the Town's current mission to all employees. Develop the town's core values collaboratively with all employees. a. The purpose of this recommerdation is to establish a shared framework and a common understanding of what the organization stands for and how it operates.
The Town will be utilizing BerryDunn to assist in creating a mission statement for the Town outlining where we are, where we see ourselves and how we will get to where we want to be. This will be added to the Employee Handbook and to the Employee Resources Shared Drive.

## Table 4.1: Findings and Recommendations by Category: Organizational Excellence

1. Create a Town strategic plan involying employees, council members, and external stakeholders including Town boards, committees, and commissions. a. The purpose of this recommendation is to develop a plan prioritizing the Town's strategic objectives to enable employees at all levels to align their efforts and make informed decisions that support the organization's overali direction.

The purpose of the budget books is greater than just outlining the budget. They layout many of the town's plans for the future as dictated by the Charter. Included in the book is the 5 -year Capital Plan which outines many of the town's future projects. Also, in the book are the goaiss and objectives for the departments and for economic development outlook. The Town Council sets a series of goals and objectives for the Town Manager every year.

This is published in the minutes of the Town Council, and the Town Manager has monthly staff meetings to discuss these and have overall discussions on how things are going.
2. Establish a consistent and available online location for Town employee resources, including policies, procedures, memos, and announcements. a. The puppose of this recommendation is to ensure necessary and important information is accessible to all Town employees at any time and for public record purposes.

The Town has an Employee Shared Drive which all employees can access and contains almost all suggested information. Mernos to all employees have been added to the Employee Shared Drive.
3. Explore, at least once annually; the collaboration of the Town and Town management, incorporating feedback of key stakeholders, such as impacted commissions, boards, and the public. a. The purpose of this recommendation is to: ensure collaborative efforts regarding municipal operations are collectively understood by Town stakeholders/constituents.

Currently, we receive feedback through Gitizen Commentsin public meetings; the Town Website, social media, etc. We will continue to explore additional means for obtaining feedback.
4. Establish communication guidelines collaboratively by and for couneil members and Town employees. a. The purpose of this recommendation is to collaboratively establish and clarify formal communication etiquette for all Town employees to adhere to.

This is addressed within the Town Charter under Article II, Section 2.05 (b) Interference with Administration. In addition, this has been communicated to the Town Council both verbally and in writing. Members of the Town Council still conitinue to stray from these guidelines.
5. Explore methods to collect resident and business feedback about Town service levels. a. The purpose of this recommendation is to establish a quantifiable benchmark by which the Town can measure performance improvement.

Currently, we receive feedback through Citizen Comments in public meetings, the Town Website, email, social media, etc. We will continue to explore additional means for obtaining feedback.

Table 4.1.5: Findings and Recommendations by Category: Regulatory Risk

1. Review and maintain a continuous review process for the current Safety Program for regulatory compliance. a. The purpose of this recommendation is to ensure the safety of all employees.

The Town has a Safety Committee comprised of both management and staff in accordance with C.G.S. 31-40v. The Safety Committee meets five times per year. The

Committee reports on new injuries and they discuss any hazards on town properity and ways to rectify them. The Committee also discusses safety drills such as fire drills:
2. Explore the opportunity for a full-time Human Resources Manager position separate from the Town Manager. a. The purpose of this recommendation is to ensure staff have private access to an available, knowledgeable HR professional who can answer questions, address employee issues, and to escalate any issues to the Town Manager.
The Town had an HR Director in the past. That position was taken out of the Charter and duties were given to the Town Manager. The Charter does allow for the Town Manager, upon 'approval, to create various HR positions in which we have. All Job descriptions have been distributed to departmont heads.

Currently the Town has three knowledgeable and resourceful employees that are able to assist with questions and concerns pertaining to Human Resources: the HR Generalist, the Execitive Assistant in HR, and the Senior Executive Assistant to the Town Manager,

It has always been the intent to include and encourage staff involvement and this has been conveyed to department heads at monthly staff meotings. I belleve that this is demonstrated in the assortment of programs and projects that the individual depaitments have been able to offer to our residents. In closing, I wish to make it clear that I always have appreciated the support of staff and have always stated that our accomplishments are a direct result of a team effort.

Tel: (860) 493-1500
Fax: (860) 247:1361
Web Site: http://wce.state.ctus

State of Connecticut WORKERS' COMMPENSATION


November 21, 2022
Ms. Sharon Devoe
Town of Cromwell
41 West Street
Cromwell, CT 06416-0189

## Re: Safety and Health Committee Audit



Dear Ms, Devoe:
A visit was made to your facility on November 07, 2022 to review your compliance with the safety and health committee regulations.

Administrative Regulations $\S 31-40 \mathrm{v}-1-11$ of the Connecticut General Statutes require the establishment of a safety and health committee.

As a result of our review it was determined that your facility was in compliance with the safety and health committee regulations. The Workers' Compensation Commission commends your company for establishing a Safety and Health Committee which makes the workplace safer for all employees. If you should have any questions with regard to these regulations, please feel free to contact us at (860) 493-1500.


Chairman
SMM: jj

## SAFETY CONCERNS OR SUGGESTIONS?

## TELL A MEMBER OF THE SAFETY COMMITTEE

Committee Members:<br>Sharon DeVoe-Finance Director/Chair<br>Amanda Calve-Executive Assistant<br>Scott Kieras-Recreation Director<br>Kara Canney-Library Director<br>Laurie Caracoglia-Assistant Town Clerk Catherine Jackson-Senior Center Assistant<br>$\because$ Lout Spina-Director Public Works<br>Don Quick-Highway Maintainer<br>Kevin McKnight-Building Foreman<br>Michelle Hodge-Administrative Asșistant<br>Chief Sifodaskalakis-Chief of Police<br>Detective Jason Tolton-Detective<br>Jason Brade-Fire Chief<br>Harold Holmes-Fire Marshall<br>Jefferey Joseph-CIRMA

From:
Sent:
To:
Cc:
Subject:
Attachments:

Sondra Hathaway [shathaway@berrydunn.com](mailto:shathaway@berrydunn.com)
Tuesday, August 1, 2023 12:40 PM
Salvatore, Anthony
Calve, Amanda; Sachin Goradia; Seth Hedstrom
Cromwell Contracted Remaining Services
Groveland_Strategic Plan_Final.pdf; St. Charles Strategic Plan_Final.pdf; Cooper
City_Strategic Plan_Final.pdf

Hi Tony,
Below is a draft message regarding the strategic plan offering BerryDunn would like to make available. Attached are three strategic plans we created for other local government clients for your consideration.

Please let me know if you would like me to send this message to council, or if you prefer to send it. We will also cancel the meeting invitation for this phase. Once we establish the next phase we will set a new recurring date.

Thank you;
Sondra

Sondra Hathaway | Senior Consultant
c: $602.380 .7231 \mid$ berrydunn.com

## D) BerryDunn

## To: Town Council

From: Town Manager or BerryDunn
Date: ASAP
<Begin message>
Dear Town of Cromwell,
BerryDunn is pleased to announce the Culture Assessment phase is complete and we are entering Phase 2 of the project: Organizational Structure and Implementation Assistance. In this phase, BerryDunn will help the Town implement prioritized recommendations.

The next proposed activity is change management training for all employees. This training is a foundational method for ensuring Town employees are prepared for change. For example, if the Town prioritizes a standardized performance appraisal for all employees, BerryDunn would prepare all employees for performance process changes during training, and assist with performance appraisal development project tasks such as stakeholder coordination and input, documentation, and recommending best practices to a Town team.

However, given the Mayor's expressed interest in creating a Town mission and vision, BerryDunn would like to give the Town the option to forego change management training and instead pursue a strategic planning process as Phase 2 of the project. This process would incorporate change
management principles and development of a mission and vision and goals, including public engagement. Attached are a few examples of public sector strategic plans BerryDunn has completed.

We are happy to provide any additional clarification or answer any questions.
Thank you and we look forward to continuing to work alongside the Town of Cromwell in achieving sustained growth and advancement.
<End message>

# STRATEGIC <br> －PLAN ． 

2023－2027

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Cly M

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## MESSAGE FROM THE MAYOR

St. Charles continues to be a place where people want to beto live, visit, or operate a business. Being a vibrant, destination city that residents want to call home and where businesses thrive comes from purposeful planning.
l. am pleased to present the City of St. Charles Strategic Plan for 2023-2027. It establishes the City's vision and priorities, and outlines the actions that will help us achieve them. We will use this plan to guide our budget and policy decisions for the next five years.


It is our residents and businesses that make St. Charles the great city that it is. We reached out to the community in the strategic planning process so they could share what matters most to them. We encouraged participation by holding both in-person and virtual meetings. We also hosted a dedicated website where members of the community could pin comments, ideas and photos. The site successfully drew more than 10,000 visits.

Along with community feedback, information from established plans and key stakeholders contributed to this plan.

In our last community survey, $99 \%$ of residents surveyed said 5 t. Charles is an excellent or good place to live. We look to uphold that level of satisfaction as the Strategic Plan will guide decisions about City services, programs, and initiatives.

I would like to thank St. Charles City Council, City leaders and staff, and all in the community who came together to share their suggestions. I look forward to seeing our plan come to life and to reaching the goals we set for our City as we build on the on continued successes for St . Charles in the future.

Sincerely,

Lora A. Vitek
Mayor

## WHO WZEARE



## Vision Statement

An engaged community with a sense of place and belonging where everyone is welcome.

## Guiding Principles

## EXCELLENCE

We strive to provide high quality services and an exceptional quality of life.

## ENGAGEMENT AND INCLUSION

We encourage all voices be heard and create accessibie opportunities for everyone to participate and contribute to our community.

## SUSTAINABILITY AND RESILIENCE

We prepare for the future and cultivate progress while valuing our natural environment and resources.

## RESPECT

We treat our residents, businesses, employees, and visitors with dignity.

## SENSE OF COMMUNITY

We foster a safe and vibrant environment in which new ideas and perspectives combine with our unique character to create a sense of place.

## STEWARDSHIP AND ACCOUNTABILITY

We pledge to be honest, reliable, and open in our decision-making, communications, and actions to earn and retain the trust of our community because we take pride in the importance of our service to the public.

## PLAN AT A GLANCE

## What is a Strategic Plan?

The Strategic Plan is a living document that guides the City of St. Charles in its decision-making. The Strategic Plan defines WHAT the city wants to become and its vision for the future. It also defines what the city will prioritize and focus on to achieve its vision, the specific actions that will be taken, and how progress will be measured.

The City of St. Charles has identified four Strategic Priorities, as shown in the graphic below. Each Strategic Priority has a goal statement, strategic goals, and outcome objectives which are further explained on the subsequent pages.


## BALANCED AND THOUGHTFUL DEVELOPMENT

## BALANCED AND THOUGHTFUL DEVELOPMENT

support economic growth that respects our unique character and contributes to a diverse local economy by facilitating developments that enhance the community's quality of life.

## STRATEGIC GOALS

- Evaluate existing development programs, policies, and codes and ensure all are updated to improve efficiency and impacts on community stakeholders.
- Ensure zoning, land use, and other policies align with the community's vision and development goals.
- Partner with regional and local river advocacy organizations to explore strategies to enhance the river's health while providing opportunities to recreate and enjoy.

- Create a mobility plan that includes streets, sidewalks, bike paths, and traffic-calming to enhance walkability and accessible movement throughout the city.
- Complete a comprehensive downtown parking plan to enhance the parking experience for visitors and residents.
- Identify top priority development sites and implement a targeted development attraction plan to increase select business interests.
* Support the real estate and broker community in the attraction of development and new businesses to help ensure alignment with the"community's vision and development goals.
- Create a business retention/visit program to increase the City's awareness of the local business environment and facilitate the retention of existing businesses.
- Promote and encourage the development of diverse and quality housing options to help ensure all can live in our community.
- Streamline development process workflow to improve entitlement process, permitting procedure, and communications with the developer community.


## OUTCOME OBJECTIVES

- Update the City's Comprehensive Plan with community engagement by the end of 2027.
- Conduct 24 business visits annually, prepare comprehensive findings report, and present to City Council.
- Create and implement a business/development attraction campaign and disseminate a progress report to City Council quarterly.
- Determine and publish top priority development sites for the east side, west side, and downtown annually.
- Create and implement a developer satisfaction survey by the end of 2023.
- Conduct a Development Review Process study by January 2023.
- Complete the Downtown Comprehensive Parking study, which includes a signage analysis, by April 2023.
- Create a developer procedure and process playbook by the end of 2024.
- Review existing development programs, policies, and codes and update as needed:
- Economic Development Incentive Policy by the end of 2023.
- Downtown Overlay District by the end of 2023.
- Affordable Housing requirements and programs by the end of 2024.

COMMUNITY ENGAGEMENT

COMMUNITY ENGAGEMENT
Improve the community's experiences with the City through engaging methods of communication to enhance accessibility, increase awareness, and encourage discussion.

## STRATEGIC GOALS

- Modernize the City's digital presence to increase accessibility, information sharing, and services online.
* Employ digital tools for residents and community partners to increase opportunities for feedback, discussion, and two-way engagement.
- Strengthen relationships with community partners and neighborhoods to increase the City's visibility and improve its public presence.
- Enhance communication platforms to increase outreach and awareness of city services, accomplishments, initiatives, procurement listings, and job opportunities.

- Provide interpersonal training opportunities for city employees to enhance their interactions with the public and each other, particularly in high-stress or volatile situations.
- Increase transparency of City operations to expand community understanding.
- Evaluate public meeting structure to foster increased communication between staff, elected officials, and the public.
- Explore strategies or initiatives that recognize a diverse community that is accessible and welcoming to the public.


## OUTCOME OBJECTIVES

- Launch a new City website by the end of 2023.
- Complete the implementation of the Public Engagement Platform by the end of 2025.
- Create a new online portal for residents to view and pay utility bills by the end of 2023.
- Increase the number of digital forms over current PDFs/paper formis on the City website.
- Develop an open data portal by the end of 2025 .
* Increase the City's attendance and participation at community partner meetings and events (e.g. taxing jurisdiction, business associations, service groups, or community groups).
- Increase the number of City residents enrolled to receive monthly newsletter.
- increase the number of followers and engagement on social media platforms.
- Increase the number of non-safety personnel employees with interpersonal, de-escalation techniques, mental health recognition and communication, and customer service training by 2024.
- Evaluate the procurement process and determine methods to increase participation from vendors.
+ Update the Crisis Communication Plan by the end of 2023.
- Explore branding and communication standards by the end of 2024.
+ Conduct an updated resident survey by the end of 2027.
- Establish regular meetings with community partners to coordinate and enhance digital service delivery by the end of 2023.
* Publish and present to City Council a progress report of the strategic plan outcomes objectives annually.

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## ORGANIZATIONAL RESILIENCY

## STRATECIC PRIORITY 3

## ORGANIZATIONAL RESILIENCY

St. Charles will commit necessary resources to improve its infrastructure and meet public service expectations, so St. Charles continues to be a desirable community for people and businesses.

## STRATEGIC GOALS

- Develop a workforce strategy that focuses on retention, recruitment, and staff development to fulfill the City's mission and achieve its strategic priorities.
- Evaluate departmental core services to align resources, identify challenges, and ensure service level expectations are maintained.
- Update facility studies for presentation of capital maintenance and improvement plans to the City Council to ensure alignment with strategic priorities, community needs, and service level expectations.

- Deveiop infrastructure maintenance plan (roads, bridges, facilities, and fleet) to ensure service delivery and proper asset maintenance continuity.
- Evaluate water quality to understand potential needs and costs related to water supply within the city.
- Ensure that programs, policies, and procedures are accessible, inclusive, and represent and respond to the needs of the community.
- Implement technology to improve internal and external processes and increase efficiencies.
- Identify and prepare for high risk, low frequency disaster preparedness events including planning for the immediate aftermath and long-term impacts in order to provide stability in the community.
- Evaluate risks to the organization to identify and address potential security issues and technology concerns.


## OUTCOME OBJECTIVES

- Conduct water quality study and present to City Council by the end of 2025.
- Review existing capital plans, programs, and policies and update as needed:
- Complete a Road Maintenance Plan by end of 2023.
- Complete Street Rating Evaluation and update the Streets Maintenance Plan by the end of 2023.
- Complete the Bicycle and Pedestrian Plan and Complete Streets Plan by the end of 2023.
- Update the Homeowner Sewer Assistance Policy by early 2024.
- Update the Connection Fee Policy by early 2023.
- Update the Water Utility Master Plan by the end of 2023.
- Update the Sewer Utility Master Plan by the end of 2025.
- Update the Electric Utility Master Plan by early 2024.
* Complete an Emergency Preparedness and Continuity of Operations Plan and adopted by the end of 2024.
- Conduct a Technology Risk Assessment and present the assessment to City Council by the end of 2024.
- Develop a Strategic Technology Plan by the end of 2025.
- Increase views of job postings and applications for jobs through the City's applicant tracking system.
- Reduce vacancy time for hard-to-fill positions.


## 落案



FINANCIAL WELLNESS

## GTRATEGIC PRIORITY 4

## FINANCIAL WELLNESS

Implement policies, practices, and procedures that manage long-term liabilities, increase understanding and awareness of the City's fiscal condition, and continue the efficient use of City resources to ensure ongoing financial strength and sustainability.

## STRATEGIC GOALS

- Ascertain appropriate level of annual revenues needed to fund the City's core capital project programs with ongoing revenue sources.
- Evaluate and implement utility rates that provide the resources necessary to fund improvements to the City's water, sewer, and electric utility systems.
- Evaluate the City's charges for services for development-related items to better understand the costs and benefits of doing business in St. Charles.
- Identify ways to expand fiscal and budget transparency for the community to increase understanding of the City's finances.

- Maintain an appropriate general fund reserve balance in relation to the City's overall financial position to provide financial stability.
- Develop a Debt Issuance and Management Policy that will manage current outstanding debt and provide guidance for the evaluation process of issuing of new debt.


## OUTCOME OBJECTIVES

- Complete and update the City's capital planning process and projections and identify level of revenues needed to fund the improvements with ongoing revenues on a long-term basis.
- Determine and set appropriate utility rates to fund operating, capital and annual debt/loan debt service requirements on an annually basis.
- Development Services Fee study completed by the end of 2025.
- Improve the content and presentation of the City's annual budget document to provide clearer and more information to be more in line with GFOA best practices for the FY 2025-26 budget document.
- Continue to develop and issue for the community an annual Popular Annual Financial Report (PAFR) which summarizes the City's financial condition at the end of the year.
- Evaluate current fund balance metrics to determine if any changes should be recommended by the end of 2024.
* Implement and revise, if necessary, the City’s Debt Policy by April 2023.
- Maintain good ongoing relations with bond rating agencies.


## PROJECT TIMEINE



This strategic plan is the result of the combined efforts of our City's residents, elected officials, employeesand stakeholders. The City of St. Charles would like to thank all those who participated in the months-long process of providing knowledge and insights while also expressing gratitude to the BerryDunn consulting team for providing direction and expertise throughout the various stages of the process.

## Elected Officials

Mayor * Lora Vitek

Ronald Silkaitis • Ward 1
Rita Payleitner • Ward 2
Todd Bancroft • Ward 3
David Pietryla - Ward 4
Ed Bessner : Ward 5 .

Bill Kalamaris • Ward 1
Ryan Bongard • Ward 2
Paul Lencioni - Ward 3
Bryan Wirball • Ward 4
Steve Weber • Ward 5

# City Leadership 

Heather McGuire - City Administrator
Derek Conley - Director of Economic Development
Russell Colby • Director of Community Development
Larry Gunderson • Director of Information Services
Bill Hannah • Director of Finance
James Keegan • Police Chief
Jennifer McMahon - Director of Human Resources
Peter Suhr - Director of Public Works
Scott Swanson •Fire Chief

## BerryDunn Consulting Team

Seth Hedstrom : Principal
Shannon Flowers - Project Manager and Facilitator
Maddi Powers • Facilitator

# TOWN OF CROMWELL - TOWN COUNCIL <br> TOWN HALL COUNCIL CHAMBERS <br> 41 WEST STREET, CROMWELL, CT 06416 <br> SPECIAL MEETING MINUTES 

## Wednesday, August 9, 2023 at 6:30 p.m.

Present:<br>Mayor S. Fortenbach, Deputy Mayor J. Henehan, Councilman J. Polke, Councilwoman J. Donohue, Councilman A. Waters, Councilman<br>J. Demetriades, Councilwoman P. Luna

Also Present: Town Manager Salvatore
A. CALL TO ORDER

Mayor Fortenbach called the meeting to order at 6:31 p.m.
B. EXECUTIVE SESSION


1. Personnel Matter
a. Town Manager's Yearly Evaluation. Action possible.

MOTION made by A. Waters and SECONDED by J. Henehan to invite Town Manager Salvatore into Executive Session. All in favor.

The Town Council entered into Executive Session at 6:32 p.m.
MOTION made by J. Henehan and SECONDED by P. Luna to come out of Executive Session. All in favor.

The Town Council came out of Executive Session at 7:34 p.m.
MOTION made by J. Polke and SECONDED by J. Donohue to extend the Town Manager's contract by two years.

In favor: S. Fortenbach, J. Henehan, J. Donohue, J. Polke
Opposed: A. Waters; J. Demetriades, P. Luna
Motion carried.
MOTION made by J. Polke and SECONDED by J. Henehan to add a $2.5 \%$ cost of living increase to the Town Manager's salary, and for the Town Manager to seek professional development, with periodic reports to the Town Council.

Councilman J. Demetriades stated that he wants the public to know that the Town Council believes professional development is positive and it is something that will help the Town Manager continue to develop his interpersonal skills.

In favor: S. Fortenbach, J. Henehan, J. Donohue, J. Polke, J. Demetriades, P. Luna
Opposed: A. Waters
Motion carried.

## C. ADJOURN

MOTION made by J. Donohue and SECONDED by J. Polke to adjourn.
The meeting adjourned at 7:40 p.m.
Respectfully submitted,


# TOWN OF CROMWELL - TOWN COUNCIL <br> TOWN HALL COUNCIL CHAMBERS 41 WEST STREET, CROMWELL, CT 06416 SPECIAL MEETING MINUTES 

Tuesday, August 15, 2023-5:00 p.m.
Present: Mayor S. Fortenbach, Deputy Mayor J. Henehan, Councilman Demetriades, Councilwoman J. Donohue, Councilwoman P. Luna, Councilman J. Polke, Councilman A. Waters

Also present: Town Manager Salvatore
A. CALL TO ORDER

Mayor Fortenbach called the meeting to order at 5:04 p.m.

## B. NEW BUSINESS

## 1. ORGANIZATIONAL CULTURE ASSESSMENT WORKSHOP TO DISCUSS BERRYDUNN'S RECOMMENDATIONS

Councilwoman Donohue explained the process in which the Council will prioritize their recommendations. She explained that the prioritizations will be divided into four categories: Do it now, Plan it, Delegate it and Forget it.

## Fiscal Transparency

The following Items were added to the Do It Now Category:
Notify residents of Budget Referendum via Emergency Notification System and notify Town Hall Staff via email of upcoming Referenda.
Discussion:

- We could use the Everbridge System that the Police Department uses
- We could have residents sign up online with their cell phone numbers
- We could have a training session or make a designated person available at Town Hall to show residents how to sign up

The following items were added to the Plan It Category:
Encourage Department Heads to explore ways to obtain input from their staff for the budget prior to budget submission and invite (not require) via invitation all department heads to attend the budget hearings.
Discussion:

- It was suggested to send an email with budget timelines to all town staff asking for their budget requests or project ideas for the next fiscal year
- It was clarified that the Town sends a memo with the budget timeline to all department heads
- It was suggested that department heads share the timeline with their staff and ask if they have any budget requests

Quarterly stakeholder meetings to bounce new ideas off each other and review potential benefits and costs.
Discussion:

- It was suggested that the Town Manager could hold a town-wide, all employee meeting quarterly via Zoom
- Department heads/directors could be asked to meet with their staff before all Department Head Staff Meetings are held so that way department heads can bring any questions or concerns to the meeting


## Create an email address for concerns or ideas from Cromwell Residents.

Discussion:

- Who would monitor this email address and triage the emails to the proper departments?
- It was also mentioned that the residents use the Mayor and Town Manager's generic email addresses when they have questions or concerns so it might get tricky if there are more than one email address used for this purpose.


## Human Resources

The following items were added to the Do It Now Category:
IT Survey to understand Employee Needs. Look in to hiring a full-time Staff IT position or expand IT hours (explore during budget time).

Discussion:

- Ask Sondra from BerryDunn if there was a particular trend in the responses related to IT (responsiveness, capability, etc.)
- Ask IT company about the majority of the types of issues or complaints they receive from staff. This will help to better determine what the needs of staff are. Is it email? Internet? Equipment needed?
- The thought is if we pinpoint what the employees issues and needs are then we will know what to look for if and when we hire for an IT position or if we expand IT hours.


## Assign new Council/elected officials ethics and sexual harassment training

 Discussion:- The Town Council has an Ethics policy that they are requested to read and sign at the beginning of their term.
- The Town Manager informed the Council that it is a requirement under the State Statutes for elected officials to take sexual harassment training. He informed the Council that. Human Resources sent the training via email last year to all elected officials.

Have open office hours (and allow staff to attend - accommodate) to ask general questions and/or express concerns Discussion:

- Town Manager explained that Human Resources has an open door, appointments are available and his Senior Executive Assistant has an HR background as well and is available to help.
- It was recommended that the HR Generalist select a specific time per week at the Public Works Facility if any employees would like to meet with her


## Create a more isolated spot for HR Team

Discussion:

- The Town Manager explained that the HR Generalist closes the door to her office if employees wish to meet with her privately and she often times will utilize the Mayor's office for a more private space.

The following items were added to the Plan It Category:
Advise staff of training/education opportunities via email and have a published list of training/education opportunities for employees by department.
Discussion:

- Have Department Heads and Staff along with HR make a list of trainings and education available to employees.
- Keep a list in the HR Department and on the shared drive for employees to access to see what type of training/education is out there even if it does not pertain to their position; they may want to take it on their own personal time to better themselves.

Create a standard performance review process for all employees.
Discussion:

- Town Manager explained that this is something that needs to be negotiated with the unions. We were able to get two (2) unions on board. We will be working on a standardized performance review process for all employees that are part of the unions that agreed to this.

The following items were added to the Delegate It Category:

## Create a full-time HR position

Discussion:

- As this position was taken out of the Charter several years ago, this is something that the Town Attorney will need to explore to make sure it does not violate the Town Charter.

Let employees create and/or add to their own job descriptions.
Discussion:

- Employees can discuss with their Supervisor or Town Manager their job descriptions however, employees cannot create and add to their job description on their own. There is a procedure in place. Job descriptions and job description changes have to be negotiated with the unions.
- It was suggested that a checklist or cheat sheet be made for developing and updating job descriptions.

Continue to work on process of setting policy and make all employees available to employees on Sharepoint.
Discussion:

- It was suggested that policies be updated periodically and when they are updated, email them to all employees.
- The Town Manager explained that when new policies are created or updated they are emailed to all employees and added to the Shared Drive for all employees to access.
- There was discussion about regularly updating or reviewing policies. The Town Manager said that we will be reviewing them every 3 years.

The Town Council will hold another Special Meeting Workshop on Tuesday, September $5^{\text {th }}$ at 5 p.m.

## C. ADJOURN

MOTION made by J. Donohue and SECONDED by P. Luna to adjourn. All in favor.

The meeting adjourned at 6:38 p.m.
Respectfully submitted,


Amanda Calve
Secretary


Town of Cromwell
Board \& Commission Application Form
Name: $\qquad$ Christina Schatz
Address: (Home) 10 School Street
Telephone:: 203-598-1554
E-mail Address: mittens ©621 Occupation: Stay at home mom
hotmail. com
If you are not currently a registered voter in Cromwell, please register in the Town Clerk's office to serve on a board or commission. If you are registered, please check off your party affiliation below. Thank you.
Party affiliation:DemocratRepublican
【U Unaffiliated
Board or Commission of Interest: $\qquad$ Library

Briefly explain your reasons for being interested in serving your town in this capacity and note the qualifications you have which you think will be an asset to this Board or Commission.
I utilize the librany practically even day. my family not only checks out books and other media. but partripates also in the adult and children's programs. I would like to provide feedback from an avid user to improve our library. Prior to stalling home with my children. Please include three (3) References with your application. It aught high school Englstht

signature:
Date: $8 / 23 / 2023$
$\qquad$
Thank you for taking the time to fill out this application. Volunteers play a vital role in the Cromwell government and we appreciate your interest. Upon completing your application please forward to the Mayor's Office, 41 West Street, Cromwell, CT 06416.


Town of Cromwell
Board \& Commission Application Form
Name: John W1 SchuKoske
Address: (Home) 26 ImaKlin Road, Cromwell, CT O6416 Telephone: _ 860-205-6643
E-mail Address: johnschuk
gmailicom
If you are not currently a registered voter in Cromwell, please register in the Town Clerk's office to serve on a board or commission. If you are registered, please check off your party affiliation below. Thank you.


Briefly explain your reasons for being interested in serving your town in this capacity and note the qualifications you have which you think will be an asset to this Board or Commission.


Please include three (3) References with your application.


Thank fou for taking the time to fill out this application. Volunteers play a vital role in the appreciate your interest. Upon completing your application please forward to the Mayor's 06416.



[^0]:    AND IN ACCORDANCE WITH THE MUNICIPALITY'S GOVERNANCE STRUCTURE A CITY OR TOWN MUST ESTABLISH A CULTURAL DISTRICT COMMISSION. A CULTURAL DISTRICT COMMISSION MAY BE ESTABLISHED THROUGH ONE OF THE THREE MODELS AND IN ACCORDANCE WITH THE MUNICIPALITY'S GOVERNANCE STRUCTURE

[^1]:    additional in-kind marketing, promotion and resources for established Cultural Districts.

